



Office of Academic Affairs

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To: Karen A Bell, Dean, College of the Arts

From: W. Michael Sherman, Vice Provost for Academic Administration

A handwritten signature in black ink, appearing to read "Mike Sherman".

Date: December 5, 2006

Re: Music Industry Program

Thank you for submitting the implementation plan for the Targeted Investment in Excellence Initiative. It is clear you made a strategic decision to submit a plan that would be attractive in many ways to both students and to the music industry. Your collaborations with other colleges on campus will further support the success of the plan.

The central funding available to this plan in this first year is \$78,500 in continuing funds and \$34,250 in cash. The College's five-year commitment of continuing funds and cash totals \$312,676 and \$137,215, respectively. From the implementation plan it appears the College's first-year commitment of continuing funds and of cash is about \$22,000 and \$39,000, respectively. For the annual report in May 2007 it will be necessary to reconcile this apparent incremental discrepancy between the central funding amounts and the anticipated college investment in the Targeted Investment in Excellence plan.

Kevin King will work with your fiscal officer to release the first year's central funds in the amounts as indicated above. Attached is a Frequently Asked Questions sheet related to the Targeted Investment in Excellence Plan and to the Board of Regents Innovation and Incentive Initiative to support high-quality doctoral programs.

Attachment

C: Barbara R. Snyder, Executive Vice President and Provost
Kevin King, Assistant Vice President for Fiscal and Human Resources