



EXECUTIVE VICE PRESIDENT AND PROVOST

To: College Deans

From: Barbara R. Snyder *Barbara*
Executive Vice President and Provost

Date: June 14, 2006

Subject: Investment of Central Funds in the Targeted Investment in Excellence Plans

Thank you for submitting proposals for the Targeted Investment in Excellence (TIE) initiative. Implementation of the plans will significantly advance the goals of the Academic Plan and foster excellence among the highest-priority programs within and across the colleges, and the success of the plans will undoubtedly contribute to our overarching goal of becoming one of the world's top public research and teaching universities.

Using the main assessment criteria of excellence, impact, and viability of the plan, the Council of Deans, President's Cabinet, University Senate Steering Committee, President's and Provost's Advisory Committee, and the University Research Committee all provided feedback about the plans. Given the input received, decisions have been made to provide central funds for the following plans:

1. Climate, Water, and Carbon;
2. Mathematical Biosciences;
3. Public Health Preparedness;
4. Cosmology and Astroparticle Physics;
5. Clean, Sustainable Energy;
6. Advanced Materials;
7. Population Health;
8. Translational Plant Biosciences;
9. Music and Industry
10. MicroRNA

In distributing available funds, I made every effort to provide central funds at a level commensurate with each college's own fiscal commitment to each plan. I also decided to concentrate most of the central funds in the top five proposals, which will receive about 70 percent of the total available continuing funds and about 50 percent of the available cash. Prior central investments were also considered in determining the allocation of central funds.

College Deans
June 14, 2006
Page two

Attached is a table with the actual allocation of continuing funds and cash for each of the five years of the program for these ten TIE plans. For these ten TIE plans, the colleges pledged a total of \$68 million from their own resources, and it is clear that the colleges made strategic and difficult decisions to fund their highest-priority plans.

Three of the top five, and six of the top ten, TIE plans are multi-college and interdisciplinary initiatives. The TIE plans on Climate, Water and Carbon and on Clean, Sustainable Energy are closely related; consequently, \$2 million in central cash has been reserved to stimulate cooperative interactions between these two plans.

All of the TIE proposals will be implemented, with or without central funds. For the programs that received central funds, the first-year (FY07) central commitment of continuing funds and cash will be available July 3, 2006. We have line of credit funds remaining and available for other proposals that were not among the TIE plans receiving central continuing and cash funding. The Fisher College of Business's TIE proposal for the logistics program will be funded at the requested level through a line of credit.

Deans will receive a follow-up letter that will provide further details and reporting requirements. This letter will address the release of future fiscal years' central funds and also will provide details about how to request a line of credit. You can expect to receive that letter within the next two weeks.

Faculty in each college undertook serious, diligent work to develop the plans. These TIE plans provide the opportunity for investment in research to address cutting-edge questions and issues. With exceptional faculty and staff performance in implementing the plans during the next five years, there is no doubt that the quality of the student experience will be enhanced and that research by Ohio State's faculty and students will improve the human experience and condition. In addition, these outcomes will undoubtedly elevate the stature of The Ohio State University across the country and around the globe.

Enc: Targeted Investment in Excellence Central Funding Decisions

Karen A. Holbrook, President
Robert T. McGrath, Senior Vice President for Research
President's and Provost's Advisory Committee
President's Cabinet
W. Michael Sherman, Vice Provost for Academic Administration
William J. Shkurti, Senior Vice President for Business and Finance
University Research Committee
University Senate Steering Committee
Vice Provosts

Targeted Investment in Excellence: Central Funding Decisions		Year \$ Type/Source Central TIE \$ Available	Year 1 (FY 07)		Year 2 (FY 08)		Year 3 (FY 09)		Year 4 (FY 10)		Year 5 (FY 11)		Five Year Central Investment Totals	
			TIE CF	TIE Cash	TIE CF	TIE Cash	TIE CF	TIE Cash	TIE CF	TIE Cash	TIE CF	TIE Cash	TIE CF	TIE Cash
			\$1,000,000	\$9,000,000	\$1,000,000	\$9,000,000	\$1,000,000	\$9,000,000	\$1,000,000	\$9,000,000	\$1,000,000	\$9,000,000	\$5,000,000	\$45,000,000
TIE rank	TIE Description (Title)													
1	Climate Water & Carbon	\$0	\$2,150,000	\$255,000	\$2,450,000	\$85,000	\$2,250,000	\$170,000	\$2,350,000	\$0	\$2,150,000	\$510,000	\$11,350,000	
2	Mathematical Biosciences	\$100,000	\$150,000	\$170,000	\$450,000	\$160,000	\$350,000	\$95,000	\$150,000	\$200,000	\$390,000	\$725,000	\$1,490,000	
3	Public Health Preparedness	\$375,835	\$1,157,000	\$170,000	\$757,000	\$350,000	\$762,112	\$162,000	\$407,000	\$400,000	\$248,000	\$1,457,835	\$3,331,112	
4	Cosmology & Astroparticle Physics	\$282,000	\$956,000	\$0	\$956,000	\$0	\$956,000	\$0	\$956,000	\$0	\$956,000	\$282,000	\$4,780,000	
5	Clean Sustainable Energy	\$51,500	\$140,000	\$135,000	\$247,000	\$170,000	\$294,000	\$173,000	\$289,000	\$175,000	\$303,000	\$704,500	\$1,273,000	
Subtotal		\$809,335	\$4,553,000	\$730,000	\$4,860,000	\$765,000	\$4,612,112	\$600,000	\$4,152,000	\$775,000	\$4,047,000	\$3,679,335	\$22,224,112	
% of TIE \$		81%	51%	73%	54%	77%	51%	60%	46%	78%	45%	74%	49%	
6	Advanced Materials	\$0	\$1,818,000	\$79,500	\$1,818,000	\$0	\$1,818,000	\$320,000	\$1,818,000	\$225,000	\$1,818,000	\$624,500	\$9,090,000	
7	Population Health	\$112,165	\$600,000	\$112,000	\$348,000	\$0	\$355,000	\$0	\$258,000	\$0	\$628,000	\$224,165	\$2,189,000	
8	Translational Plant Biosciences	\$0	\$0	\$0	\$900,000	\$156,500	\$975,000	\$0	\$675,000	\$0	\$675,000	\$156,500	\$3,225,000	
9	Music & Industry	\$78,500	\$34,250	\$78,500	\$34,250	\$78,500	\$34,250	\$80,000	\$34,250	\$0	\$0	\$315,500	\$137,000	
10	Micro RNA	\$0	\$1,644,750	\$0	\$589,750	\$0	\$755,638	\$0	\$1,732,750	\$0	\$1,412,000	\$0	\$6,134,888	
Subtotal		\$190,665	\$4,097,000	\$270,000	\$3,690,000	\$235,000	\$3,937,888	\$400,000	\$4,518,000	\$225,000	\$4,533,000	\$1,320,665	\$20,775,888	
% of TIE \$		19%	46%	27%	41%	24%	44%	40%	50%	23%	50%	26%	46%	
TOTAL		\$1,000,000	\$8,650,000	\$1,000,000	\$8,550,000	\$1,000,000	\$8,550,000	\$1,000,000	\$8,670,000	\$1,000,000	\$8,580,000	\$5,000,000	\$43,000,000	
Net of Central TIE \$		\$0	\$350,000	\$0	\$450,000	\$0	\$450,000	\$0	\$330,000	\$0	\$420,000	\$0	\$2,000,000	
% residual of TIE \$		0%	4%	0%	5%	0%	5%	0%	4%	0%	5%	0%	4%	

CF = continuing funds