

From: [Smith, Randy](#)
To: [Kandampully, Jay](#)
Cc: [Sutherland, Sue](#); [Reed, Katie](#); [Smith, Randy](#); [Griffiths, Rob](#); [Greenbaum, Rob](#); [Duffy, Lisa](#); [Hunt, Ryan](#); [Snyder, Anastasia](#); [Locascio, Pete](#); [Pope-Davis, Don](#); [Sahin, Kaya](#); [Schmiesing, Ryan](#); [Miriti, Maria](#)
Subject: Proposal to renew the Combined BS/MS Degree in Consumer Sciences Between Shandong University and Ohio State
Date: Thursday, January 23, 2025 2:04:08 PM
Attachments: [image001.png](#)

Jay:

The proposal from the College of Education and Human Ecology to renew the agreement for the combined BS/MS (Bachelor of Science/Master of Science) degree in Consumer Sciences between Shandong University and Ohio State was approved by the Council on Academic Affairs at its meeting on January 22, 2025. Thank you for attending the meeting to respond to questions/comments.

No additional level of internal review/approval is necessary. This action will be included in the Council's next Annual Activities Report to the University Senate (July 2025).

The Office of the University Registrar will work you with any implementation issues.

Please keep a copy of this message for your file on the proposal and I will do the same for the file in the Office of Academic Affairs.

If you have any questions please contact the Chair of the Council, Professor Sue Sutherland. (43), or me.

I wish you success with this important program development.

Randy



W. Randy Smith, Ph.D.

Vice Provost for Academic Programs

Office of Academic Affairs

University Square South, 15 E. 15th Avenue, Columbus, OH 43201

614-292-5881 Office

smith.70@osu.edu

Assisted by:

Katie Reed

Executive Assistant

(614) 292-5672

From: [Kowalsky, Lisa](#)
To: [Reed, Katie](#)
Cc: [Kandampully, Jay](#); [Miriti, Maria](#)
Subject: Forwarding Proposal: 3+2 ICGDA Agreement Shandong University
Date: Tuesday, November 26, 2024 11:08:07 AM
Attachments: [EHE ICGDA 3+2 MS Consumer Science Full Packet.pdf](#)
[image001.png](#)

Dear Katie,

Please find attached a proposal for a 3+2 ICGDA agreement with Shandong University from the Education and Human Ecology. It has been reviewed at GS/CAA and is supported for review at CAA.

Please let me know if any questions or concerns arise!

Best,

Lisa



THE OHIO STATE UNIVERSITY
GRADUATE SCHOOL

Lisa Clouser (Kowalsky)

The Ohio State University

Graduate School
247E University Hall
230 N. Oval Mall, Columbus, OH 43210
614-292-2267 Office
gradsch.osu.edu

Pronouns: she/her/hers



**THE OHIO STATE
UNIVERSITY**

Curriculum Proposal Checklist

Title of Program:

Effective term:

College:

New/Establish:

Secondary Major Eligible:

Academic Unit:

Revise:

50% Revision:

Mark Up:

Program Contact:

Terminate:

Suspend:

Certificate Category*:

Degree/Credential:

Program of Study :

Title:

Code:

Program Focus*:

Credit hours to degree/credential:

Is this a change to the current total?

Yes No

Program offered only online?

Yes No

If yes, is there a signed MOU with ODEE?

Yes No

Campus(es) where offered:

Columbus

ATI

Lima

Mansfield

Marion

Newark

Rationale:

Student Curriculum Sheet Required:

~~Four Year~~ (or appropriate) Plan: 2 year plan

Academic Unit Curriculum Committee approval date:

College Curriculum Committee approval date:

Graduate School Council approval date*:

Regional Campus approval date*:

Council on Academic Affairs approval date:

University Senate approval date*:

Board of Trustees approval date*:

ODHE approval date*:

* If applicable



Noelle W. Arnold, PhD
Senior Associate Dean
Professor, Department of Educational Studies

177 Arps Hall
1945 N. High Street
Columbus, OH 43210-1172
614-247-1553
Arnold.1040@osu.edu

October 30, 2024

Dr. W. Randy Smith, PhD
Vice Provost for Academic Programs
203 Bricker Hall
190 N. Oval Mall
Columbus, OH 43210

Dear Vice Provost Smith,

I am writing on behalf of the College and Education and Human Ecology (EHE). The college supports the recent change that was approved by the EHE Curriculum Committee regarding the program revision for the Master of Science in Consumer Sciences agreement with Shandong University. The proposed changes include:

- Increasing the core course requirement hours from 20 to 23 semester hours.
- The total credit hours required are now 53 semester hours.
- The creation of a 2-year cohort model.

The proposed changes update the curriculum and increase the number of hours by 3 credit hours.

Sincerely,

Noelle W. Arnold, PhD
Senior Associate Dean
Professor, Department of Educational Studies
College of Education and Human Ecology

MS in Consumer Sciences Proposal, Table of Contents

Hospitality Management Specialization (3+2 program)

[insert new program code]

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Curriculum:

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All courses have been approved through the proper curricular channels but are newly added to the CONSCI-MS degree in the HMT (specialization) 3+2 agreement as course options.

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September 26, 2024
Pete Locascio
Executive Director of Undergraduate Education
EHE Office of Undergraduate Education

Dear Pete,

I am writing to support the renewed agreement for the combined Bachelor's and Master's degree in Consumer Sciences (Hospitality Management) between Shandong University and The Ohio State University, effective Autumn 2025.

This 3+2 program allows students to earn their Bachelor's Degree at Shandong University and their Master's Degree in Consumer Sciences (Hospitality Management) at OSU within five years. All changes are detailed in the attached documents.

These changes received approval from the faculty in the Consumer Sciences program in Spring 2024 and were reviewed by the Department of Human Sciences Graduate Curriculum Committee. There are no negative budgetary implications, and no additional funds or human resources are required to maintain this agreement.

If you have any questions or need further information, please feel free to reach out.

Sincerely,

A handwritten signature in black ink that reads "Sutherland". The signature is written in a cursive, flowing style.

Sue Sutherland, PhD

Pronouns: she/her/hers

Professor, Associate Department Chair

College of Education and Human Ecology

To: The Graduate Curriculum Committee
From: Jay Kandampully
Date: September 30, 2024
Proposal: Renew 3+2 Agreement, CONSCI-MS, HMT

September 30, 2024

Dear Sue,

Our Hospitality Management faculty are seeking approval for a renewed agreement in the combined Bachelor's and Master's degree in Consumer Sciences between Shandong University and The Ohio State University, effective Autumn 2025. Along with the renewed agreement, we'd like to request a new plan code so we can track students in this particular program.

This 3+2 program allows students to earn their Bachelor's Degree at Shandong University and their Master's Degree in Consumer Sciences (Hospitality Management) at OSU within five years. All changes are detailed in the attached documents. These changes received approval from the faculty in the Consumer Sciences program in Spring 2024.

Thank you for your time and consideration. If you have any questions or comments, please don't hesitate to contact me at Kandampully.1@osu.edu.

Sincerely,

Jay

Jay Kandampully
Professor, Hospitality Management

CURRENT

INTERNATIONAL COOPERATIVE GRADUATE DEGREE AGREEMENT (ICGDA)

International Combined Bachelor's/Master's Degree

between

Shandong University, Weihai, P.R. China

and

The Ohio State University, Columbus, Ohio, U.S.A.

This document describes an international graduate cooperative degree agreement (ICGDA) designed to deepen the research and academic relationship as part of the growing partnership between The Ohio State University (Ohio State) on behalf of its Department of Human Sciences, College of Education and Human Ecology and Shandong University, Weihai, P.R. China (Shandong University). The goal of this cooperative degree agreement is to provide a framework for exceptional undergraduate students enrolled in Shandong University to seek a global educational and professional experience at Ohio State while enrolled as a provisional graduate student.

The agreement will enable Shandong University students an opportunity to pursue, simultaneously, two degrees in two different universities, specifically a 4-yr undergraduate degree at the Shandong University and a graduate Master's degree at Ohio State, and reduce the typical time required to complete both sets of degree requirements. Under this agreement, eligible Shandong University students pursuing an undergraduate degree from Shandong University may complete their undergraduate course requirements at Ohio State with the intent of continuing studies to obtain a Master's degree at Ohio State in an abbreviated period, similar to the Combined undergraduate/graduate Master's degree for Ohio State students. ([Section 8.1 of the Graduate School Handbook](#))

THE AGREEMENT

1. Period of Agreement.

- (1) This Agreement becomes effective for 5 years on the date of the last signature. This overarching agreement among institutions, once executed, will grant Shandong University the access to design specific and potentially multiple Combined Bachelor's/Master's programs with Ohio State graduate programs. These specific programs will be reviewed and approved in the standard process of The Graduate School and The Office of Academic Affairs in 5-year terms as described in 2.
- (2) Upon written consent by both parties, the agreement may be extended for another period of 5 years. The Department of Human Sciences in the College of Education and Human Ecology at Ohio State will provide a written report to the Graduate School of Ohio State documenting student success in the program for approval prior to renewing another term. Specifically, this report should provide student participation (numbers) and academic metrics of success; including, but not limited to, maintaining good

standing in the Graduate School, degree completion (%), number of returning students after the Bachelor's degree, and time to degrees.

2. Program Overview.

- (1) For Shandong University to initiate a new International Bachelor's/Master's Program with a College and Department at Ohio State, this ICGDA must be signed and in effect. Upon approval of the ICGDA by the Graduate School and the Chief Financial Officer at Ohio State, a signed copy of the ICGDA will be provided to the College of Education and Human Ecology at Ohio State and Shandong University.
- (2) Upon approval of the ICGDA, a program proposal for the international Combined degree program must be submitted by the academic units at OSU and the Partnering Institution for review by the Graduate School (Dean or Associate Dean). The program proposal must be approved as per the curricular review process for any Ohio State graduate program in accordance with the Graduate School's current Program Approval Guidance Document. A copy of the ICGDA is a required component of the program proposal submission.
- (3) Once the program proposal is approved, each year, Shandong University may send up to the agreed upon number of qualified undergraduate students who are at the beginning of the fourth and final year of undergraduate study to Ohio State for up to 3 consecutive semester(s) to complete the Bachelor's degree. Shandong University students are provisionally admitted to the Ohio State Graduate School in the specified degree program.
- (4) At the end of the up to 3 consecutive semesters at Ohio State, Shandong University students will complete their undergraduate degree from Shandong University. It is understood that this may require the student to return to Shandong University to complete the Bachelor's degree. Given that students provide to Ohio State a transcript showing completion of the baccalaureate degree and that students meet all other enrollment conditions, Shandong University students will continue studies as a graduate student for two semesters in the Consumer Science program within the Department of Human Sciences in the College of Education and Human Ecology to complete the master's degree at Ohio State.

3. Enrollment Conditions.

- (1) Students from Shandong University with an active ICGDA with Ohio State will be allowed to enroll in the Combined Bachelors/Master's program.
- (2) Shandong University students who are accepted by the Ohio State program can participate and are provisionally admitted to the Ohio State Combined Bachelors/Master's program.
- (3) Shandong University students are to study at Ohio State for the fourth and final year of their Bachelor's degree program (or selected semester during this year) to complete the coursework with credit hours equivalent to the requirement of the same period at Shandong University. Enrolled courses at Ohio State must be available for graduate credit in order for the hours to count toward a graduate degree. Upon completion of coursework during this period at Ohio State, students are to earn their bachelor's degree from Shandong University. Criteria for the Combined Bachelor's/Master's program include but are not limited to the following:

- a. Students must have completed a minimum of 3 years of baccalaureate level course work.
 - b. Students must earn a minimum of 3.5 cumulative grade-point average or its equivalent (evaluation by Ohio State Graduate and Professional Admissions) in all previous undergraduate work (including credit hours from all undergraduate institutions previously attended).
 - c. International students may not be admitted to the Combined Bachelor's/Master's program in conditional or graduate non-degree status.
- (4) The Graduate Program in the Department of Human Sciences within the College of Education and Human Ecology at Ohio State under this ICGDA, must additionally evaluate students based on their academic record, including their GPA and recommendation letters. The academic record must meet the requirements for the combined undergraduate/graduate program at Ohio State as described in the Graduate School [Handbook Section 8.1](#).
- (5) The students from Shandong University will also need to meet the TOEFL English language requirements set by the OSU Graduate School (currently IBT 79 total), which includes a minimum score of 550 on the old or a minimum score of 19 on each section of the new paper-based Test of English as a Foreign Language (TOEFL), 79 on the internet-based TOEFL, or 7.0 on the International English Language Testing System (IELTS).
- (6) In order to continue studies at Ohio State as a graduate student, Shandong University students must meet the current published Graduate School criteria of Ohio State for enrollment as per the current [Graduate School Handbook](#).
- a. Students must provide to the Ohio State Graduate and Professional Admissions Office an official transcript showing a baccalaureate degree earned, or its equivalent, before continuing into the second year of the international graduate degree program. Provisional admission status will be removed once the bachelor's degree is verified.
 - b. Students who have completed the 4-year degree requirements for Shandong University in the Combined Bachelor's/Master's program will be subject to the academic and professional standards of the Graduate School of Ohio State and meet the course and academic requirements of the Ohio State graduate program in which the graduate degree of Ohio State will be conferred.
 - c. As with all degrees, the student's transcripts will be monitored by the Graduate School of Ohio State and any problems identified communicated among the parties, up to and including dismissal of the student from the degree program as for any domestic student in a Combined Bachelor's/Master's degree program.
- (7) Students continuing to study at Ohio State during the final academic year (i.e. fifth academic year) as a graduate student are to receive a Master's Degree from Ohio State upon completing all degree requirements, as outlined in the [Graduate School Handbook](#) and in guidelines specific to the graduate program. A course plan for each student must have been approved by the graduate program based on the curriculum as approved by Ohio State.

4. Responsibilities of Parties.

(1) Responsibilities of The Ohio State University:

- a. To inform Shandong University of the Vision and Mission statements of the Ohio State Graduate School and that the pre-selection of students must follow the criterion of the best and most diverse graduate students.
- b. To evaluate, at the graduate program and department level, interested students who have completed two years of study at Shandong University and have been nominated by Shandong University for the Combined Bachelor's/Master's program at Ohio State;
- c. To inform Shandong University of admission results of nominated students for participation in the Combined Bachelor's/Master's program at Ohio State after completion of their third year at the Shandong University;
- d. To advise admitted Shandong University students about Ohio State rules and regulations
- e. To register admitted Shandong University students at Ohio State starting with the SP, SU, or AU semester of their first combined year as a Graduate Student (fourth academic year), and for their fifth academic year to complete the Graduate degree.
- f. To advise, at the graduate program level, Shandong University students on courses they need to take for their master's degree and to create a course plan. Each Shandong University student will be assigned a program advisor to facilitate this process.
- g. To inform the incoming students of all student benefits, including health insurance requirements and availability.
- h. Ohio State will not be obligated to provide financial support for stipend and/or tuition and fees for students from the Shandong University. However, Shandong University student(s) will be informed if any costs associated with a graduate student appointment, including tuition, fees, and living expenses, will be covered by the Ohio State graduate program. If this support is in the form of a Graduate Research Associate (GRA) or Graduate Teaching Associate (GTA) appointment then responsibilities of these appointments will be provided.
- i. To collaborate with Shandong University in procurement of international fellowships and other funding opportunities to support Shandong University students in pursuing graduate education at Ohio State.
- j. All Shandong University students enrolled at Ohio State will be reviewed by the Graduate School in the same manner as all Ohio State Graduate Students and will be subject to remediation or probation for insufficient progress toward the degree as per our Graduate School Handbook.
- k. To monitor equitable distribution of resources among all students in the Graduate Program and provide an interim report that enrollment, retention and graduation of students not part of the International Dual Degree are not affected as a result of the Cooperative Agreement.

(2) Responsibilities of Shandong University:

- a. To recruit and nominate the best and most diverse Shandong University students after their second year of undergraduate study (i.e. 4th semester) at Shandong University for program participation at Ohio State after their third

- year;
- b. To forward to the Ohio State Program the names of nominated students who have applied for admission to Ohio State.
- c. To recognize the two-year commitment for a student to complete the Ohio State graduate degree.
- d. To accept the Ohio State coursework and grading scheme for Shandong University students to fulfill requirements for the awarding of the bachelor's degree;
- e. To administer pre-program orientation of student participants;
- f. To ensure that students admitted to the program take courses designated as essential;
- g. To advise Ohio State of any circumstances that may affect the student's year abroad (e.g. known public health issues); and
- h. To advise Shandong University students about academic and cultural expectations at Ohio State.

(3) Responsibilities of the students:

- a. To complete on-line application to the Ohio State program at Graduate and Professional Admissions gradadmissions@osu.edu and submit all required application materials;
- b. If admitted, to accept the offer of admission on-line and submit financial documentation required to receive an I-20. Students must show proof of ability to cover tuition and living expenses as follows:
 - a) To pay tuition and fees when studying at Ohio State. During their fifth academic year, Ohio State student tuition and fees may be paid by Ohio State if students receive a graduate associate appointment;
 - b) To obtain an appropriate student visa for degree status at Ohio State (F-1);
 - c) To pay room and board costs;
 - d) To secure and pay for the required health insurance and to pay medical costs;
 - e) To pay for books, living expenses and any other costs;
 - f) To pay the cost of transportation to and from Ohio State and Shandong University;
- c. To submit a transcript showing completion of a baccalaureate degree as well as all applicable academic test scores and enrollment documentation to Ohio State; and
- d. To follow the academic rules and guidelines of Ohio State and Shandong University as outlined in this agreement.

5. Fundamental Research and Export Control.

It is recognized and understood that Ohio State will not engage Shandong University students coming to Ohio State pursuant to this agreement in any proprietary research or research that is not "fundamental research" as defined in the U.S. Export Administration Regulations (EAR) and International Traffic in Arms Regulations (ITAR). Shandong University agrees that neither Shandong University, nor any of its faculty or employees, will direct or advise students to conduct research in violation of these laws or to seek out proprietary or non-fundamental research. It is recognized and understood that this

agreement is subject to all applicable U.S. and China export control laws and regulations controlling the transfer of technical information or items out of the U.S and China. The transfer of certain technical information or items may require a license from the U.S. or China Government. All parties must comply with all applicable export control laws and regulations and no party may export or allow the export or re-export of any information or item when to do so would constitute a violation of those laws or regulations.

6. Termination.

Either party may terminate this Agreement by providing the other party with written notice of its intent to terminate. The terminating party will give notice at least 1 year prior to the effective date of the termination. Termination will not affect the program in effect prior to the effective date of the termination, and will be finalized after the completion of the program by current students. Ohio State has no obligation to fund the student's stipend, tuition or fees for any of their program.

7. Nondiscrimination.

The parties agree that no person is excluded from participation under the terms of this Agreement on the basis of age, ancestry, color, disability, gender identity or expression, genetic information, HIV/AIDS status, military status, national origin, party, race, religion, sex, sexual orientation, protected veteran status, or any other bases under the law.


8. Modification.

The parties may change or modify the terms of this Agreement only by written amendment signed by the parties.

DocuSigned by:
Alicia Bertone
C45E17D08E2A45E...

11/19/2019

Alicia L. Bertone Date
Dean, Graduate School
Vice Provost for Graduate Studies
The Ohio State University

 2019.10.29

Xia Lidong Date

Vice President, International Affairs
Shandong University, Weihai

 11.22.19

Michael Papadakis Date

Senior Vice President for Business
and Finance & Chief Financial Officer
The Ohio State University

 2019.10.30

Liu Jianya Date

Vice President
Shandong University

MARKUP

**INTERNATIONAL COOPERATIVE GRADUATE DEGREE AGREEMENT
(ICGDA)**

International Combined Bachelor's/Master's Degree

between

Shandong University, Weihai P.R. China

and

The Ohio State University, Columbus, Ohio, U.S.A.

This document describes an international graduate cooperative degree agreement (ICGDA) designed to deepen the research and academic relationship as part of the growing partnership between The Ohio State University (Ohio State) on behalf of its Department of Human Sciences, College of Education and Human Ecology and Shandong University, Weihai P.R. China (Shandong University). The goal of this cooperative degree agreement is to provide a framework for exceptional undergraduate students enrolled in Shandong University to seek a global educational and professional experience at Ohio State while enrolled as a provisional graduate student.

The agreement will enable Shandong University students an opportunity to pursue, simultaneously, two degrees in two different universities, specifically a 4-yr undergraduate degree at the Shandong University and a graduate Master's degree at Ohio State, and reduce the typical time required to complete both sets of degree requirements. Under this agreement, eligible Shandong University students pursuing an undergraduate degree from Shandong University may complete their undergraduate course requirements at Ohio State with the intent of continuing studies to obtain a Master's degree at Ohio State in an abbreviated period, similar to the Combined undergraduate/graduate Master's degree for Ohio State students. ([Section 8.1 of the Graduate School Handbook](#))

This renewal agreement expands and replaces the original agreement signed in 2020. In addition to extending the cooperation for another five years, this renewal adds Shandong's campuses in

THE AGREEMENT

1. Period of Agreement.

- (1) This Agreement becomes effective for 5 years on the date of the last signature. This overarching agreement among institutions, once executed, will grant Shandong University the access to design specific and potentially multiple Combined Bachelor's/Master's programs with Ohio State graduate programs. These specific programs will be reviewed and approved in the standard process of The Graduate School and The Office of Academic Affairs in 5-year terms as described in 2.
- (2) Upon written consent by both parties, the agreement may be extended for another period of 5 years. The Department of Human Sciences in the College of Education and Human Ecology at Ohio State will provide a written report to the Graduate School of Ohio State documenting student success in the program for approval prior to renewing another term. Specifically, this report should provide student participation (numbers) and academic metrics of success; including, but not limited to, maintaining good standing in the Graduate School, degree completion (%), number of returning students after the Bachelor's degree, and time to degrees.

2. Program Overview.

- (1) For Shandong University to initiate a new International Bachelor's/Master's Program with a College and Department at Ohio State, this ICGDA must be signed and in effect. Upon approval of the ICGDA by the Graduate School and the Chief Financial Officer at Ohio State, a signed copy of the ICGDA will be provided to the College of Education and Human Ecology at Ohio State and Shandong University.
- (2) Upon approval of the ICGDA, a program proposal for the international Combined degree program must be submitted by the academic units at OSU and the Partnering Institution for review by the Graduate School (Dean or Associate Dean). The program proposal must be approved as per the curricular review process for any Ohio State graduate program in accordance with the Graduate School's current Program Approval Guidance Document. A copy of the ICGDA is a required component of the program proposal submission.
- (3) Once the program proposal is approved, each year, Shandong University may send up to the agreed upon number of qualified undergraduate students who are at the beginning of the fourth and final year of undergraduate study to Ohio State for up to 3 consecutive

semester(s) to complete the Bachelor's degree. Shandong University students are provisionally admitted to the Ohio State Graduate School in the specified degree program. 11

(4) At the end of the up to 3 consecutive semesters at Ohio State, Shandong University students will complete their undergraduate degree from Shandong University. It is understood that this may require the student to return to Shandong University to complete the Bachelor's degree. Given that students provide to Ohio State a transcript showing completion of the baccalaureate degree and that students meet all other enrollment conditions, Shandong University students will continue studies as a graduate student for two semesters in the Consumer Science program within the Department of Human Sciences in the College of Education and Human Ecology to complete the master's degree at Ohio State.

3. Enrollment Conditions.

- (1) Students from Shandong University with an active ICGDA with Ohio State will be allowed to enroll in the Combined Bachelors/Master's program.
- (2) Shandong University students who are accepted by the Ohio State program can participate and are provisionally admitted to the Ohio State Combined Bachelors/Master's program.
- (3) Shandong University students are to study at Ohio State for the fourth and final year of their Bachelor's degree program (or selected semester during this year) to complete the coursework with credit hours equivalent to the requirement of the same period at Shandong University. Enrolled courses at Ohio State must be available for graduate credit in order for the hours to count toward a graduate degree. Upon completion of coursework during this period at Ohio State, students are to earn their bachelor's degree from Shandong University. Criteria for the Combined Bachelor's/Master's program include but are not limited to the following:
 - a. Students must have completed a minimum of 3 years of baccalaureate level course work.
 - b. Students must earn a minimum of 3.5 cumulative grade-point average or its equivalent (evaluation by Ohio State Graduate and Professional Admissions) in all previous undergraduate work (including credit hours from all undergraduate institutions previously attended).
 - c. International students may not be admitted to the Combined Bachelor's/Master's program in conditional or graduate non-degree status.
- (4) The Graduate Program in the Department of Human Sciences within the College of

Education and Human Ecology at Ohio State under this ICGDA, must additionally evaluate students based on their academic record, including their GPA and recommendation letters. The academic record must meet the requirements for the combined undergraduate/graduate program at Ohio State as described in the Graduate School Handbook Section 8.1. 12

- (5) The students from Shandong University will also need to meet the TOEFL English language requirements set by the OSU Graduate School (~~currently IBT 79 total~~), which includes a minimum score of 550 on the old or a minimum score of 19 on each section of the new paper-based Test of English as a Foreign Language (TOEFL), 79 on the internet-based TOEFL, ~~or~~ 7.0 on the International English Language Testing System (IELTS), ~~or~~ 120 or higher on Duolingo. Current English language requirements can be found online here: <https://gpadmissions.osu.edu/intl/additional-requirements-to-apply.html>.
- (6) In order to continue studies at Ohio State as a graduate student, Shandong University students must meet the current published Graduate School criteria of Ohio State for enrollment as per the current [Graduate School Handbook](#).
 - a. Students must provide to the Ohio State Graduate and Professional Admissions Office an official transcript showing a baccalaureate degree earned, or its equivalent, before continuing into the second year of the international graduate degree program. Provisional admission status will be removed once the bachelor's degree is verified.
 - b. Students who have completed the 4-year degree requirements for Shandong University in the Combined Bachelor's/Master's program will be subject to the academic and professional standards of the Graduate School of Ohio State and meet the course and academic requirements of the Ohio State graduate program in which the graduate degree of Ohio State will be conferred.
 - c. As with all degrees, the student's transcripts will be monitored by the Graduate School of Ohio State and any problems identified communicated among the parties, up to and including dismissal of the student from the degree program as for any domestic student in a Combined Bachelor's/Master's degree program.
- (7) Students continuing to study at Ohio State during the final academic year (i.e. fifth academic year) as a graduate student are to receive a Master's Degree from Ohio State upon completing all degree requirements, as outlined in the [Graduate School Handbook](#) and in guidelines specific to the graduate program. A course plan for each student must

4. Responsibilities of Parties.

(1) Responsibilities of The Ohio State University:

- a. To inform Shandong University of the Vision and Mission statements of the Ohio State Graduate School and that the pre-selection of students must follow the criterion of the best and most diverse graduate students.
- b. To evaluate, at the graduate program and department level, interested students who have completed two years of study at Shandong University and have been nominated by Shandong University for the Combined Bachelor's/Master's program at Ohio State;
- c. To inform Shandong University of admission results of nominated students for participation in the Combined Bachelor's/Master's program at Ohio State after completion of their third year at the Shandong University;
- d. To advise admitted Shandong University students about Ohio State rules and regulations
- e. To register admitted Shandong University students at Ohio State starting with the SP, SU, or AU semester of their first combined year as a Graduate Student (fourth academic year), and for their fifth academic year to complete the Graduate degree.
- f. To advise, at the graduate program level, Shandong University students on courses they need to take for their master's degree and to create a course plan. Each Shandong University student will be assigned a program advisor to facilitate this process.
- g. To inform the incoming students of all student benefits, including health insurance requirements and availability.
- h. Ohio State will not be obligated to provide financial support for stipend and/or tuition and fees for students from the Shandong University. However, Shandong University student(s) will be informed if any costs associated with a graduate student appointment, including tuition, fees, and living expenses, will be covered by the Ohio State graduate program. If this support is in the form of a Graduate Research Associate (GRA) or Graduate Teaching Associate (GTA) appointment then responsibilities of these appointments will be provided.

- i. To collaborate with Shandong University in procurement of international fellowships and other funding opportunities to support Shandong University students in pursuing graduate education at Ohio State. 14
- j. All Shandong University students enrolled at Ohio State will be reviewed by the Graduate School in the same manner as all Ohio State Graduate Students and will be subject to remediation or probation for insufficient progress toward the degree as per our Graduate School Handbook.
- k. To monitor equitable distribution of resources among all students in the Graduate Program and provide an interim report that enrollment, retention and graduation of students not part of the International Dual Degree are not affected as a result of the Cooperative Agreement.

(2) Responsibilities of Shandong University:

- a. To recruit and nominate the best and most diverse Shandong University students after their second year of undergraduate study (i.e. 4th semester) at Shandong University for program participation at Ohio State after their third year;
- b. To forward to the Ohio State Program the names of nominated students who have applied for admission to Ohio State.
- c. To recognize the two-year commitment for a student to complete the Ohio State graduate degree.
- d. To accept the Ohio State coursework and grading scheme for Shandong University students to fulfill requirements for the awarding of the bachelor's degree;
- e. To administer pre-program orientation of student participants;
- f. To ensure that students admitted to the program take courses designated as essential;
- g. To advise Ohio State of any circumstances that may affect the student's year abroad (e.g. known public health issues); and
- h. To advise Shandong University students about academic and cultural expectations at Ohio State.

(3) Responsibilities of the students:

- a. To complete on-line application to the Ohio State program at Graduate and Professional Admissions gradadmissions@osu.edu and submit all required application materials;
- b. If admitted, to accept the offer of admission on-line and submit financial

documentation required to receive an 1-20. Students must show proof of ability to cover tuition and living expenses as follows: 15

- c. To pay tuition and fees when studying at Ohio State. During their fifth academic year, Ohio State student tuition and fees may be paid by Ohio State if students receive a graduate associate appointment;
- d. To obtain an appropriate student visa for degree status at Ohio State (F-1);
- e. To arrange on- or off-campus housing and to pay all room and board costs;
- f. To secure and pay for the required health insurance and to pay medical costs;
- g. To pay for books, living expenses and any other costs;
- h. To pay the cost of transportation to and from Ohio State and Shandong University;
- i. To submit a transcript showing completion of a baccalaureate degree as well as all applicable academic test scores and enrollment documentation to Ohio State; and
- j. To follow the academic rules and guidelines of Ohio State and Shandong University as outlined in this agreement.

5. Fundamental Research and Export Control.

It is recognized and understood that Ohio State will not engage Shandong University students coming to Ohio State pursuant to this agreement in any proprietary research or research that is not "fundamental research" as defined in the U.S. Export Administration Regulations (EAR) and International Traffic in Arms Regulations (ITAR). Shandong University agrees that neither Shandong University, nor any of its faculty or employees, will direct or advise students to conduct research in violation of these laws or to seek out proprietary or non-fundamental research. It is recognized and understood that this agreement is subject to all applicable U.S. ~~and China~~ export control laws and regulations controlling the transfer of technical information or items out of the U.S. ~~and China~~. The transfer of certain technical information or items may require a license from the U.S. ~~or China~~ Government. All parties must comply with all applicable export control laws and regulations and no party may export or allow the export or re-export of any information or item when to do so would constitute a violation of those laws or regulations.

6. Termination.

- a. Either party may terminate this Agreement by providing the other party with written notice of its intent to terminate. The terminating party will give notice at least 1 year prior to the effective date of the termination. Termination will not affect the program in effect prior to

**INTERNATIONAL COOPERATIVE GRADUATE DEGREE AGREEMENT
(ICGDA)**

International Combined Bachelor's/Master's Degree

between

Shandong University, P.R. China

and

The Ohio State University, Columbus, Ohio, U.S.A.

This document describes an international graduate cooperative degree agreement (ICGDA) designed to deepen the research and academic relationship as part of the growing partnership between The Ohio State University (Ohio State) on behalf of its Department of Human Sciences, College of Education and Human Ecology and Shandong University, P.R. China (Shandong University). The goal of this cooperative degree agreement is to provide a framework for exceptional undergraduate students enrolled in Shandong University to seek a global educational and professional experience at Ohio State while enrolled as a provisional graduate student.

The agreement will enable Shandong University students an opportunity to pursue, simultaneously, two degrees in two different universities, specifically a 4-yr undergraduate degree at the Shandong University and a graduate Master's degree at Ohio State, and reduce the typical time required to complete both sets of degree requirements. Under this agreement, eligible Shandong University students pursuing an undergraduate degree from Shandong University may complete their undergraduate course requirements at Ohio State with the intent of continuing studies to obtain a Master's degree at Ohio State in an abbreviated period, similar to the Combined undergraduate/graduate Master's degree for Ohio State students. ([Section 8.1 of the Graduate School Handbook](#))

This renewal agreement expands and replaces the original agreement signed in 2020. In addition to extending the cooperation for another five years, this renewal adds Shandong's campuses in Qingdao and Jinan and allows these students to participate.

1. Period of Agreement.

- (1) This Agreement becomes effective for 5 years on the date of the last signature. This overarching agreement among institutions, once executed, will grant Shandong University the access to design specific and potentially multiple Combined Bachelor's/Master's programs with Ohio State graduate programs. These specific programs will be reviewed and approved in the standard process of The Graduate School and The Office of Academic Affairs in 5-year terms as described in 2.
- (2) Upon written consent by both parties, the agreement may be extended for another period of 5 years. The Department of Human Sciences in the College of Education and Human Ecology at Ohio State will provide a written report to the Graduate School of Ohio State documenting student success in the program for approval prior to renewing another term. Specifically, this report should provide student participation (numbers) and academic metrics of success; including, but not limited to, maintaining good standing in the Graduate School, degree completion (%), number of returning students after the Bachelor's degree, and time to degrees.

2. Program Overview.

- (1) For Shandong University to initiate a new International Bachelor's/Master's Program with a College and Department at Ohio State, this ICGDA must be signed and in effect. Upon approval of the ICGDA by the Graduate School and the Chief Financial Officer at Ohio State, a signed copy of the ICGDA will be provided to the College of Education and Human Ecology at Ohio State and Shandong University.
- (2) Upon approval of the ICGDA, a program proposal for the international Combined degree program must be submitted by the academic units at OSU and the Partnering Institution for review by the Graduate School (Dean or Associate Dean). The program proposal must be approved as per the curricular review process for any Ohio State graduate program in accordance with the Graduate School's current Program Approval Guidance Document. A copy of the ICGDA is a required component of the program proposal submission.
- (3) Once the program proposal is approved, each year, Shandong University may send up to the agreed upon number of qualified undergraduate students who are at the beginning of the fourth and final year of undergraduate study to Ohio State for up to 3 consecutive semester(s) to complete the Bachelor's degree. Shandong University students are provisionally admitted to the Ohio State Graduate School in the specified degree program.
- (4) At the end of the up to 3 consecutive semesters at Ohio State, Shandong University students will complete their undergraduate degree from Shandong University. It is understood that this may

require the student to return to Shandong University to complete the Bachelor's degree. Given that students provide to Ohio State a transcript showing completion of the baccalaureate degree and that students meet all other enrollment conditions, Shandong University students will continue studies as a graduate student for two semesters in the Consumer Science program within the Department of Human Sciences in the College of Education and Human Ecology to complete the master's degree at Ohio State.

3. Enrollment Conditions.

- (1) Students from Shandong University with an active ICGDA with Ohio State will be allowed to enroll in the Combined Bachelors/Master's program.
- (2) Shandong University students who are accepted by the Ohio State program can participate and are provisionally admitted to the Ohio State Combined Bachelors/Master's program.
- (3) Shandong University students are to study at Ohio State for the fourth and final year of their Bachelor's degree program (or selected semester during this year) to complete the coursework with credit hours equivalent to the requirement of the same period at Shandong University. Enrolled courses at Ohio State must be available for graduate credit in order for the hours to count toward a graduate degree. Upon completion of coursework during this period at Ohio State, students are to earn their bachelor's degree from Shandong University. Criteria for the Combined Bachelor's/Master's program include but are not limited to the following:
 - a. Students must have completed a minimum of 3 years of baccalaureate level course work.
 - b. Students must earn a minimum of 3.5 cumulative grade-point average or its equivalent (evaluation by Ohio State Graduate and Professional Admissions) in all previous undergraduate work (including credit hours from all undergraduate institutions previously attended).
 - c. International students may not be admitted to the Combined Bachelor's/Master's program in conditional or graduate non-degree status.
- (4) The Graduate Program in the Department of Human Sciences within the College of Education and Human Ecology at Ohio State under this ICGDA, must additionally evaluate students based on their academic record, including their GPA and recommendation letters. The academic record must meet the requirements for the combined undergraduate/graduate program at Ohio State as described in the Graduate School [Handbook Section 8.1](#).
- (5) The students from Shandong University will also need to meet the TOEFL English language requirements set by the OSU Graduate School, which includes a minimum score of 550 on the old or a minimum score of 19 on each section of the new paper-based Test of English as a Foreign

Language (TOEFL), 79 on the internet-based TOEFL, 7.0 on the International English Language Testing System (IELTS), or 120 or higher on Duolingo. Current English language requirements can be found online here: <https://gpadmissions.osu.edu/intl/additional-requirements-to-apply.html>. 20

- (6) In order to continue studies at Ohio State as a graduate student, Shandong University students must meet the current published Graduate School criteria of Ohio State for enrollment as per the current [Graduate School Handbook](#).
- a. Students must provide to the Ohio State Graduate and Professional Admissions Office an official transcript showing a baccalaureate degree earned, or its equivalent, before continuing into the second year of the international graduate degree program. Provisional admission status will be removed once the bachelor's degree is verified.
 - b. Students who have completed the 4-year degree requirements for Shandong University in the Combined Bachelor's/Master's program will be subject to the academic and professional standards of the Graduate School of Ohio State and meet the course and academic requirements of the Ohio State graduate program in which the graduate degree of Ohio State will be conferred.
 - c. As with all degrees, the student's transcripts will be monitored by the Graduate School of Ohio State and any problems identified communicated among the parties, up to and including dismissal of the student from the degree program as for any domestic student in a Combined Bachelor's/Master's degree program.
- (7) Students continuing to study at Ohio State during the final academic year (i.e. fifth academic year) as a graduate student are to receive a Master's Degree from Ohio State upon completing all degree requirements, as outlined in the [Graduate School Handbook](#) and in guidelines specific to the graduate program. A course plan for each student must have been approved by the graduate program based on the curriculum as approved by Ohio State.

4. Responsibilities of Parties.

(1) Responsibilities of The Ohio State University:

- a. To inform Shandong University of the Vision and Mission statements of the Ohio State Graduate School and that the pre-selection of students must follow the criterion of the best and most diverse graduate students.
- b. To evaluate, at the graduate program and department level, interested students who have completed two years of study at Shandong University and have been nominated by Shandong University for the Combined Bachelor's/Master's program at Ohio State;
- c. To inform Shandong University of admission results of nominated students for

participation in the Combined Bachelor's/Master's program at Ohio State after 21
completion of their third year at the Shandong University;

- d. To advise admitted Shandong University students about Ohio State rules and regulations
- e. To register admitted Shandong University students at Ohio State starting with the SP, SU, or AU semester of their first combined year as a Graduate Student (fourth academic year), and for their fifth academic year to complete the Graduate degree.
- f. To advise, at the graduate program level, Shandong University students on courses they need to take for their master's degree and to create a course plan. Each Shandong University student will be assigned a program advisor to facilitate this process.
- g. To inform the incoming students of all student benefits, including health insurance requirements and availability.
- h. Ohio State will not be obligated to provide financial support for stipend and/or tuition and fees for students from the Shandong University. However, Shandong University student(s) will be informed if any costs associated with a graduate student appointment, including tuition, fees, and living expenses, will be covered by the Ohio State graduate program. If this support is in the form of a Graduate Research Associate (GRA) or Graduate Teaching Associate (GTA) appointment then responsibilities of these appointments will be provided.
- i. To collaborate with Shandong University in procurement of international fellowships and other funding opportunities to support Shandong University students in pursuing graduate education at Ohio State.
- j. All Shandong University students enrolled at Ohio State will be reviewed by the Graduate School in the same manner as all Ohio State Graduate Students and will be subject to remediation or probation for insufficient progress toward the degree as per our Graduate School Handbook.
- k. To monitor equitable distribution of resources among all students in the Graduate Program and provide an interim report that enrollment, retention and graduation of students not part of the International Dual Degree are not affected as a result of the Cooperative Agreement.

(2) Responsibilities of Shandong University:

- a. To recruit and nominate the best and most diverse Shandong University students after their second year of undergraduate study (i.e. 4th semester) at Shandong University for program participation at Ohio State after their third year;
- b. To forward to the Ohio State Program the names of nominated students who have

applied for admission to Ohio State.

- c. To recognize the two-year commitment for a student to complete the Ohio State graduate degree.
- d. To accept the Ohio State coursework and grading scheme for Shandong University students to fulfill requirements for the awarding of the bachelor's degree;
- e. To administer pre-program orientation of student participants;
- f. To ensure that students admitted to the program take courses designated as essential;
- g. To advise Ohio State of any circumstances that may affect the student's year abroad (e.g. known public health issues); and
- h. To advise Shandong University students about academic and cultural expectations at Ohio State.

(3) Responsibilities of the students:

- a. To complete on-line application to the Ohio State program at Graduate and Professional Admissions gradadmissions@osu.edu and submit all required application materials;
- b. If admitted, to accept the offer of admission on-line and submit financial documentation required to receive an I-20. Students must show proof of ability to cover tuition and living expenses as follows:
- c. To pay tuition and fees when studying at Ohio State. During their fifth academic year, Ohio State student tuition and fees may be paid by Ohio State if students receive a graduate associate appointment;
- d. To obtain an appropriate student visa for degree status at Ohio State (F-1);
- e. To arrange on- or off-campus housing and to pay all room and board costs;
- f. To secure and pay for the required health insurance and to pay medical costs;
- g. To pay for books, living expenses and any other costs;
- h. To pay the cost of transportation to and from Ohio State and Shandong University;
- i. To submit a transcript showing completion of a baccalaureate degree as well as all applicable academic test scores and enrollment documentation to Ohio State; and
- j. To follow the academic rules and guidelines of Ohio State and Shandong University as outlined in this agreement.

5. Fundamental Research and Export Control.

It is recognized and understood that Ohio State will not engage Shandong University students coming to Ohio State pursuant to this agreement in any proprietary research or research that is not "fundamental research" as defined in the U.S. Export Administration Regulations (EAR) and International Traffic in Arms

Regulations (ITAR). Shandong University agrees that neither Shandong University, nor any of its faculty or employees, will direct or advise students to conduct research in violation of these laws or to seek out proprietary or non-fundamental research. It is recognized and understood that this agreement is subject to all applicable U.S. export control laws and regulations controlling the transfer of technical information or items out of the U.S. The transfer of certain technical information or items may require a license from the U.S. Government. All parties must comply with all applicable export control laws and regulations and no party may export or allow the export or re-export of any information or item when to do so would constitute a violation of those laws or regulations.

6. Termination.

- a. Either party may terminate this Agreement by providing the other party with written notice of its intent to terminate. The terminating party will give notice at least 1 year prior to the effective date of the termination. Termination will not affect the program in effect prior to the effective date of the termination and will be finalized after the completion of the program by current students. Ohio State has no obligation to fund the student's stipend, tuition or fees for any of their program.
- b. The articles of this Agreement shall be performed in compliance with laws and regulations and relevant policies. After this Agreement comes into effect, if this Agreement cannot be continued due to changes in laws and regulations or adjustments of higher authorities and government policies, each party shall have the right to terminate this Agreement, and the other party undertakes not to claim any breach of contract liability from the terminating party.

7. Nondiscrimination.

The parties agree that no person is excluded from participation under the terms of this Agreement on the basis of age, ancestry, color, disability, gender identity or expression, genetic information, HIV/AIDS status, military status, national origin, party, race, religion, sex, sexual orientation, protected veteran status, or any other bases under the law.

8. Modification.

The parties may change or modify the terms of this Agreement only by written amendment signed by the parties.

9. Signatures

For The Ohio State University

For Shandong University

Hospitality Management CONSCI-MS, HMT (3+2) [insert new plan code]

Overall Changes

Please note that you will find *two* documents outlining the "current" curricular agreement between both institutions. The document on **pages 29/30** represents this agreement, but it is structured more like a two-year plan, making it somewhat challenging to identify the actual curricular requirements, as elective course options may vary or be duplicated across semesters. For a clearer overview, please refer to the reformatted "current" curriculum on **pages 31/32**. This version aligns with our updated program sheet structure for easier understanding.

Current Requirement	Proposed Request
Core Requirement	<p>Increase core requirement from 20 credit hours to 23 credit hours</p> <p>Increase CSHSPMG 2600 from 2 credit hours to 3 credit hours</p> <p><u>Add Courses to Core:</u> CSHSPMG 2990 (1cr) CONSCI 5333 (3cr) CONSCI 6010 or 8640 (3cr) – moved from major and supporting elective course option to core course option CSHSPMG 8630 or 8660 (3cr) – moved from major and supporting elective course option to core course option</p> <p><u>Remove Courses from Core:</u> CSHSPMG 2800 (3cr) – moved from core requirement to major and supporting elective course option CSHSPMG 2810 (1cr) – remove from curriculum CSHSPMG 3720 (3cr) – moved from core requirement to major and supporting elective course option CSHSPMG 3730 (1cr) – remove from curriculum</p>
Research and Statistics Requirement	<p><u>Add Course Options to Research and Statistics Requirement:</u> PSYCH 6811, 6822 STAT 5302 SOCIOL 6650 ESQREM 7648, 7658, 8648, 8659 ESQUAL 8285</p> <p><u>Remove Course Options from Research and Statistics Requirement:</u> AAE 8850 ESQREM 6625, 6641</p>
Major and Supporting Course Electives Requirement	<p>Increase from 27 credit hours to 29 credit hours</p> <p><u>Remove Course Options from Major and Supporting Course Electives Requirement:</u> CSHSPMG 5710, 7630, 8610, 8896 – remove from curriculum CSFRST 7574, 7575, 8894 – remove from curriculum</p> <p>CSHSPMG 6010 – remains an elective option and was added as an option course in the core CSHSPMG 8630 – remains an elective option and was added as an option course in the core CSHSPMG 8640 – remains an elective option and was added as an option course in the core CSHSPMG 8660 – remains an elective option and was added as an option course in the core</p>
Total Credit Hours	Increase from 50 credit hours to 53 credit hours

Summary of Changes to Degree and Percent of Change: 34.5% (19 credits of 55 credits)

CONSCI-MS, HMT (3+2) <small>[insert new plan code]</small>	Current Total Credit Hours	Proposed Total Credit Hours	Difference Total Credit Hours
Core	20	23	3
Research and Statistics	3	3	0
Major and Supporting Course Electives	27	27	0
Total	50	53	3

Changes in Core Requirement: 19 credit hours

- 1 credit hour: CSHSPMG 2600 increase from 2 to 3 credits
- 3 credit hour: CSHSPMG 2800 move to major and supporting course elective as a course option
- 1 credit hour: CSHSPMG 2810 remove from curriculum
- 1 credit hour: CSHSPMG 2990 new course (already approved via the curricular process)
- 3 credit hour: CONSCI 5333 new course (already approved via the curricular process)
- 3 credit hour: CSHSPMG 3720 move to major and supporting course elective as a course option
- 1 credit hour: CSHSPMG 3730 remove from curriculum
- 3 credit hour: CONSCI 6010 or CSHSPMG 8640 move to core from major and supporting courses
 - We calculated a 3 credit hour change here and not a 6 credit hour change since students are only required to choose one course or the other and not both for a total of 3 credit hours
- 3 credit hour: CSHSPMG 8630 or CSHSPMG 8660 move to core from major and supporting courses
 - We calculated a 3 credit hour change here and not a 6 credit hour change since students are only required to choose one course or the other and not both for a total of 3 credit hours

Although the total credit hours in the core only differ by 3 (20 to 23), we are calculating a 19-credit hour change to the core according to university guidelines since we have added new courses, removed some courses, and changed the status of certain courses from required to elective or vice versa.

Changes in Research Methods and Statistics Requirement: 0 credit hours

While courses have been added or removed from the Research Methods and Statistics requirement, the minimum credit hour requirement remains the same at 3 credit hours. Students choose from a list of available course options to fulfill this requirement.

Major and Supporting Course Electives: 0 credit hours

While courses have been added or removed from the Major and Supporting Courses Elective requirements, the minimum credit hour requirement remains the same at 27 credit hours. Students choose from a list of available course options to fulfill this requirement.

Rationale for Changes:

Changes to the core, research, and major supporting course electives requirements come from recent revisions to the CONSCI-MS program which clarified the distinctions between the Hospitality Management and Fashion and Retail Studies specializations. Subsequently, this led to changes in credit hours and adjustments to the courses offered. The revised curriculum better serves the outcomes that employers are expecting of our graduates. As we renew our agreement with Shandong University, it is logical to align this agreement with the updated CONSCI-MS, HMT curriculum as closely as possible. The two programs are not aligned entirely, as students are finishing their Bachelor's degree while simultaneously starting/completing a Master's degree at

OSU, and therefore, the 2000-level and 3000-level courses remain in the 3+2 program. Additionally, courses removed from the curriculum are no longer offered yet do not impact the percent of change in degree requirements since students can choose from a list of course options.

Transition Plan: No transition plan is required. Currently, there are zero students enrolled in the CONSCI-MS, HMT degree from Shandong University in pursuit of the 3+2 program.

Hospitality Management

Specialization leading to an MS in Consumer Sciences



3+2 Program

The Ohio State University and Shandong University

Students will obtain a BS degree from Shandong University and an MS degree from OSU after spending 3 years at Shandong University and 2 years at OSU.

Shandong University undergraduate students will study at OSU during their senior year (4th academic year) to undertake courses at both undergraduate and graduate levels. After one year at OSU and obtaining their BS degree at Shandong University, students will continue studies as a master's student at OSU and complete a Master of Science degree in Hospitality and Retail Management.

YEAR 1 at OSU	
AUTUMN SEMESTER	
CSHSPMG 2600 Intro to Hospitality Management*	2
CSHSPMG 2800 Hotel Management*	3
CSHSPMG 2810 Hotel Management Practicum*	1
CSHSPMG 3910 Consumer Service and Satisfaction*	3
Choose One: (Minimum 27 credit hours from elective category) CSHSPMG 4650 Human Resources in the Hospitality Industry CSHSPMG 5710 Foodservice Facilities Design** CSHSPMG 5640 Marketing in Hospitality Enterprises** CSHSPMG 5555 Management Consulting for Hospitality and Retail Operations** CSHSPMG 5820 Revenue Management in the Hospitality Industry **	3
SPRING SEMESTER	
CSHSPMG 3720 Food Service Management *	3
CSHSPMG 3730 Food Service Management Practicum*	1
CSHSPMG 5780 Hospitality and Fashion Retail Leadership**	3
Choose Two: (Minimum 27 credit hours from elective category) CSHSPMG 4650 Human Resources in the Hospitality Industry CSHSPMG 5710 Foodservice Facilities Design** CSHSPMG 5640 Marketing in Hospitality Enterprises** CSHSPMG 5555 Management Consulting for Hospitality and Retail Operations** CSHSPMG 5820 Revenue Management in the Hospitality Industry **	6
TOTAL HOURS YEAR 1	25
Fundamentals of Hospitality Services Certificate (FHS-C) courses*	
These course can count toward MS degree**	

YEAR TWO at OSU	
AUTUMN SEMESTER	
CSHSPMG 6000 Introduction to Research in Hospitality and Retail Management	3
CSHSPMG 7900 Graduate Seminar in Hospitality and Retail Management	1
Choose Three: (Minimum 27 credit hours from elective category) CSHSPMG 5555 Management Consulting for Hospitality and Retail Operations CSHSPMG 6010 Individual and Family Behavior in the Marketplace CSHSPMG 7630 Advanced Food Service Systems Management CSHSPMG 8610 Human Resource Management in Hospitality and Retail Industries CSHSPMG 8630 Services in the Hospitality and Retail industries CSHSPMG 8640 Managing Hospitality and Retail Operations CSHSPMG 8660 Recent Developments in Hospitality and Retail Management CSHSPMG 8896 Special Topic Seminar: Hospitality Management CSFRST 7472 History of American Dress: Issues, Theory and Method CSFRST 7478 Textiles: A Global and Cultural History CSFRST 7574 Aesthetics, Appearance Management, and Self Presentation CSFRST 7575 Psycho-Social and Cultural Aspects of Dress CSFRST 8894 Special Topic Seminar: Fashion and Retail Studies CSHSPMG/CSFRST 7193 Individual Studies CSHSPMG/CSFRST 7194 Group Studies	9
SPRING SEMESTER	
Research Methods and Statistics (Choose One, Minimum 3 credits): PSYCH 6810 STAT 5301 AEE 8850 SOCIOL 5649 ESQREM 6625 ESQREM 6641	3
Choose Three: (Minimum 27 credit hours from elective category) CSHSPMG 5555 Management Consulting for Hospitality and Retail Operations CSHSPMG 6010 Individual and Family Behavior in the Marketplace CSHSPMG 7630 Advanced Food Service Systems Management CSHSPMG 8610 Human Resource Management in Hospitality and Retail Industries CSHSPMG 8630 Services in the Hospitality and Retail industries CSHSPMG 8640 Managing Hospitality and Retail Operations CSHSPMG 8660 Recent Developments in Hospitality and Retail Management CSHSPMG 8896 Special Topic Seminar: Hospitality Management CSFRST 7472 History of American Dress: Issues, Theory and Method CSFRST 7478 Textiles: A Global and Cultural History CSFRST 7574 Aesthetics, Appearance Management, and Self Presentation CSFRST 7575 Psycho-Social and Cultural Aspects of Dress CSFRST 8894 Special Topic Seminar: Fashion and Retail Studies CSHSPMG/CSFRST 7193 Individual Studies CSHSPMG/CSFRST 7194 Group Studies	9
TOTAL HOURS YEAR TWO	25
TOTAL CREDIT HOURS	50
NOTE: Students may transfer up to 6 graduate credits from year ONE to the MS degree.	

Hospitality Management

Specialization leading to an MS in
Consumer Sciences



THE OHIO STATE UNIVERSITY
COLLEGE OF
EDUCATION AND HUMAN ECOLOGY



3+2 Program

The Ohio State University and Shandong University

Students will obtain a BS degree from Shandong University and an MS degree from OSU after spending 3 years at Shandong University and 2 years at OSU.

Shandong University undergraduate students will study at OSU during their senior year (4th academic year) to undertake courses at both undergraduate and graduate levels. After one year at OSU and obtaining their BS degree at Shandong University, students will continue studies as a master's student at OSU and complete a Master of Science degree in Hospitality and Retail Management.

DEGREE REQUIREMENTS	HOURS
CORE	20
CSHSPMG 2600 Intro to Hospitality Management*	2
CSHSPMG 2800 Hotel Management*	3
CSHSPMG 2810 Hotel Management Practicum*	1
CSHSPMG 3910 Consumer Service and Satisfaction*	3
CSHSPMG 3720 Food Service Management *	3
CSHSPMG 3730 Food Service Management Practicum*	1
CSHSPMG 5780 Hospitality and Fashion Retail Leadership**	3
CSHSPMG 6000 Introduction to Research in Hospitality and Retail Management	3
CSHSPMG 7900 Graduate Seminar in Hospitality and Retail Management	1
RESEARCH METHODS AND STATISTICS	3
Research Methods and Statistics (Choose One, Minimum 3 credits): PSYCH 6810 STAT 5301 AEE 8850 SOCIOL 5649 ESQREM 6625 ESQREM 6641	3
Fundamentals of Hospitality Services Certificate (FHS-C) courses* These course can count toward MS degree**	

DEGREE REQUIREMENTS	
MAJOR AND SUPPORTING ELECTIVES (Choose 27 hours)	27
CSHSPMG 4650 Human Resources in the Hospitality Industry	3
CSHSPMG 5710 Foodservice Facilities Design**	3
CSHSPMG 5640 Marketing in Hospitality Enterprises**	3
CSHSPMG 5555 Management Consulting for Hospitality and Retail Operations**	3
CSHSPMG 5820 Revenue Management in the Hospitality Industry **	3
CSHSPMG 6010 Individual and Family Behavior in the Marketplace	3
CSHSPMG 7630 Advanced Food Service Systems Management	3
CSHSPMG 8610 Human Resource Management in Hospitality and Retail Industries	3
CSHSPMG 8630 Services in the Hospitality and Retail industries	3
CSHSPMG 8640 Managing Hospitality and Retail Operations	3
CSHSPMG 8660 Recent Developments in Hospitality and Retail Management	3
CSHSPMG 8896 Special Topic Seminar: Hospitality Management	3
CSFRST 7472 History of American Dress: Issues, Theory and Method	3
CSFRST 7478 Textiles: A Global and Cultural History	3
CSFRST 7574 Aesthetics, Appearance Management, and Self Presentation	3
CSFRST 7575 Psycho-Social and Cultural Aspects of Dress	3
CSFRST 8894 Special Topic Seminar: Fashion and Retail Studies	3
CSHSPMG/CSFRST 7193 Individual Studies	3
CSHSPMG/CSFRST 7194 Group Studies	3
TOTAL CREDIT HOURS	50
NOTE: Students may transfer up to 6 graduate credits from year ONE to the MS degree.	

Hospitality Management

Specialization leading to an MS in Consumer Sciences



3+2 Program

The Ohio State University and Shandong University

Students will obtain a BS degree from Shandong University and an MS degree from OSU after spending 3 years at Shandong University and 2 years at OSU.

Shandong University undergraduate students will study at OSU during their senior year (4th academic year) to undertake courses at both undergraduate and graduate levels. After one year at OSU and obtaining their BS degree at Shandong University, students will continue studies as a master's student at OSU and complete a Master of Science degree in Hospitality and Retail Management.

DEGREE REQUIREMENTS	HOURS
CORE	20 23
CSHSPMG 2600 Intro to Hospitality Management (increase course credit hour by 1)	2 3
CSHSPMG 2800 Hotel Management (move to major and supporting course elective)	3
CSHSPMG 2810 Hotel Management Practicum (remove from curriculum)	1
CSHSPMG 2990 Professional Development (add new course)	1
CSHSPMG 3910 Consumer Service and Satisfaction Consumer Experience Management (revise course title)	3
CONSCI 5333 Finding Happiness in the Classroom, Workplace, and Beyond (add new course)	3
CSHSPMG 3720 Food Service Management (move to major and supporting course elective)	3
CSHSPMG 3730 Food Service Management Practicum (remove from curriculum)	1
CSHSPMG 5780 Hospitality and Fashion-Retail Leadership Leadership for the Service Industry (revise course title)	3
CSHSPMG 6000 Introduction to Research in Hospitality and Retail Management	3
CSHSPMG 7900 Graduate Seminar in Hospitality and Retail Management	1
Choose One (Course not selected can count toward the Major and Supporting Course Electives):	
CONSCI 6010 Individual and Family Behavior in the Marketplace (added to core from major and supporting electives)	3
CSHSPMG 8640 Managing Hospitality and Retail Operations (added to core from major and supporting electives)	
Choose One (Course not selected can count toward the Major and Supporting Course Electives):	
CSHSPMG 8630 Services in the Hospitality and Retail Industries (added to core from major and supporting electives)	3
CSHSPMG 8660 Recent Developments in Hospitality and Retail Management (added to core from major and supporting electives)	
RESEARCH METHODS AND STATISTICS (Choose 3 hours)	3
Research Methods and Statistics (Choose One, Minimum 3 credits): <i>Common selections include:</i>	
PSYCH 6810, [6811, 6822] (add course options)	
STAT 5301, [5302] (add course option)	
AEE 8850 (remove course options)	
SOCIOL 5649, [6650] (add course option)	
ESQREM 6625, 6641 (remove course options) [7648, 7658, 8648, 8659] (add course options)	
ESQUAL [8285] (add course option)	3

DEGREE REQUIREMENTS

MAJOR AND SUPPORTING COURSES (Choose 27 hours)	27
CSHSPMG 2800 Hotel Management (moved from core to major and supporting courses elective)	3
CSHSPMG 3700 Controlling Food, Beverage, and Labor Costs	3
CSHSPMG 3720 Food Service Management (moved from core to major and supporting courses elective)	3
CSHSPMG 4600 Special Events Planning and Management	3
CSHSPMG 4610 Beverage Management	3
CSHSPMG 4620 Tourism and Culture	3
CSHSPMG 4650 Human Resources in the Hospitality Industry	3
CSHSPMG 4750 Casino Operations	3
CSHSPMG 5710 Foodservice Facilities Design (remove from curriculum)	3
CSHSPMG 5555 Management Consulting for Hospitality and [Fashion] Retail Operations (revise course title)	3
CSHSPMG 5640 Marketing in Hospitality Enterprises	3
CSHSPMG 5820 Revenue Management in the Hospitality Industry	3
CSHSPMG 7630 Advanced Food Service Systems Management (remove from curriculum)	3
CSHSPMG 8610 Human Resource Management in Hospitality and Retail Industries (remove from curriculum)	3
CSHSPMG 8630 Services in the Hospitality and Retail industries (remain as an elective and add to core as an or option between 8660)	3
CSHSPMG 8640 Managing Hospitality and Retail Operations (remain as an elective and add to core as an or option between 6010)	3
CSHSPMG 8660 Recent Developments in Hospitality and Retail Management (remain as an elective and add to core as an or option between 8630)	3
CSHSPMG 8896 Special Topic Seminar: Hospitality Management (remove from curriculum)	3
CONSCI 6010 Individual and Family Behavior in the Marketplace (remain as an elective and add to core as an or option between 8640)	3
CSHSPMG/CSFRST-[CONSCI] 7193 Individual Studies [in Consumer Sciences] (revise course prefix and course title)	3
CSHSPMG/CSFRST-[CONSCI] 7194 Group Studies [in Consumer Sciences] (revise course prefix and course title)	3
CSFRST 7472 History of American Dress: Issues, Theory and Method	3
CSFRST 7478 Textiles: A Global and Cultural History	3
CSFRST 7574 Aesthetics, Appearance Management, and Self Presentation (remove from curriculum)	3
CSFRST 7575 Psycho-Social and Cultural Aspects of Dress (remove from curriculum)	3
CSFRST 8894 Special Topic Seminar: Fashion and Retail Studies (remove from curriculum)	3

Minimum hours: 50 53 hours

NOTE:

- 4000-level and below (BS degree only)
- 5000-level courses (BS degree or MS degree)
- 6000-level and above (MS degree only)

Hospitality Management

Specialization leading to an MS in
Consumer Sciences



THE OHIO STATE UNIVERSITY
COLLEGE OF
EDUCATION AND HUMAN ECOLOGY



3+2 Program

The Ohio State University and Shandong University

Students will obtain a BS degree from Shandong University and an MS degree from OSU after spending 3 years at Shandong University and 2 years at OSU.

Shandong University undergraduate students will study at OSU during their senior year (4th academic year) to undertake courses at both undergraduate and graduate levels. After one year at OSU and obtaining their BS degree at Shandong University, students will continue studies as a master's student at OSU and complete a Master of Science degree in Hospitality Management.

DEGREE REQUIREMENTS	HOURS
CORE	23
CSHSPMG 2600 Intro to Hospitality Management	3
CSHSPMG 2990 Professional Development	1
CSHSPMG 3910 Consumer Experience Management	3
CONSCI 5333 Finding Happiness in the Classroom, Workplace, and Beyond	3
CSHSPMG 5780 Leadership for the Service Industry	3
CONSCI 6000 Introduction to Research in Hospitality and Retail Management	3
CSHSPMG 7900 Graduate Seminar in Hospitality and Retail Management	1
Choose One (Course not selected can count toward the Major and Supporting Course Electives): CONSCI 6010 Individual and Family Behavior in the Marketplace	3
CSHSPMG 8640 Managing Hospitality and Retail Operations	
Choose One (Course not selected can count toward the Major and Supporting Course Electives): CSHSPMG 8630 Services in the Hospitality and Retail Industries	3
CSHSPMG 8660 Recent Developments in Hospitality and Retail Management	
RESEARCH METHODS AND STATISTICS (Choose 3 hours)	3
<i>Common selections include:</i> ESQREM 7648, 7658, 8648, 8659 ESQUAL 8285 PSYCH 6810, 6811, 6822 SOCIOLOG 5649, 6650 STAT 5301, 5302	3
Continued on Page 2	

Degree Requirements	HOURS
Major and Supporting Course Electives (Choose 27 hours)	27
CSHSPMG 2800 Hotel Management	3
CSHSPMG 3700 Controlling Food, Beverage, and Labor Costs	3
CSHSPMG 3720 Food Service Management	3
CSHSPMG 4600 Special Events Planning and Management	3
CSHSPMG 4610 Beverage Management	3
CSHSPMG 4620 Tourism and Culture	3
CSHSPMG 4650 Human Resources in the Hospitality Industry	3
CSHSPMG 4750 Casino Operations	3
CSHSPMG 5555 Management Consulting for Hospitality and Fashion Retail Operations	3
CSHSPMG 5640 Marketing in Hospitality Enterprises	3
CSHSPMG 5820 Revenue Management in the Hospitality Industry	3
CSHSPMG 8630 Services in the Hospitality and Retail Industries	3
CSHSPMG 8640 Managing Hospitality and Retail Operations	3
CSHSPMG 8660 Recent Developments in Hospitality and Retail Management	3
CONSCI 6010 Individual and Family Behavior in the Marketplace	3
CONSCI 7193 Individual Studies in Consumer Sciences	1-4
CONSCI 7194 Group Studies in Consumer Sciences	1-4
CSCFFS 5130 Solutions to Consumer Problems	3
CSFRST 5575 Social, Psychological, and Cultural Aspects of Fashion and Dress	3
CSFRST 5701 Readings and Theories in Fashion and Retail Studies	1-4
CSFRST 5710 Ethical Decision-Making in Consumer Sciences	3
CSFRST 5720 Economic History of Power in Fashion	3
CSFRST 5730 Fashion, Textiles, and the Environment	3
CSFRST 6576 Global Sourcing and Trade in Textile Products	3
CSFRST 6585 Retail Merchandising II	3
CSFRST 7472 History of American Dress: Issues, Theory and Method	3
CSFRST 7478 Textiles: A Global and Cultural History	3
<p>Minimum hours: 53 hours</p> <p>NOTE:</p> <p>4000-level and below (BS degree only)</p> <p>5000-level courses (BS degree or MS degree)</p> <p>6000-level and above (MS degree only)</p>	

2-year Plan

MS in Consumer Sciences, Hospitality Management (CONSCI-MS, HMT) [insert new plan code]				
	Autumn	Credits	Spring	Credits
Year 1	CSHSPMG 2600	3	CSHSPMG 2990	1
	CSHSPMG 5780	3	CSHSPMG 3910	3
	Major Electives	6	Major Electives	12
	TOTAL	12	TOTAL	16
Year 2	CONSCI 6000	3	CSHSPMG 8630 or CSHSPMG 8660 Major Electives	3 14
	CSHSPMG 6010 or CSHSPMG 8640	3		
	CONSCI 5333	3		
	CSHSPMG 7900	1		
	Research Methods	3		
	TOTAL	13	TOTAL	14

Please note this is a tentative 3-year plan. You, as the student, are responsible for meeting all necessary requirements. Because course availability is subject to change, it is essential that you work with your faculty advisor each semester. Certain requirements such as major elective courses, research hours, independent study hours, etc. remain flexible and therefore, can be taken in different semesters than what is listed above. Utilize your faculty advisor to guide you in your course planning.

CSHSPMG 2990 – Professional Development

AU 2025, 1 CREDIT HOURS, UG

Course Overview

Description/Rationale

The professional: overview of the internship and job search process, networking, involvement in professional development organizations and continued development.

Prerequisites: None

Learning Objectives

By the end of this course, students will be able to:

1. Develop marketable job skills that will improve the student’s functioning within the work environment.
2. Prepare a resume that reflects an understanding of the type of employer and job responsibilities.
3. Learn to communicate effectively.
4. Recognize the need for professional growth and lifelong learning.
5. Develop effective networking skills.

Course Materials

Required Textbooks

Anderson, Lydia E. Professionalism: Skills for the Workplace Success. 3rd Edition, 2013 Pearson.

Course ID is turpin33797.

Course Evaluation

Grades

Assignment/Category	Points
Goal Setting and Time Management (Discussion 1)	20
Cover Letter and Resume (Quiz)	30
Cover Letter and Resume	60
Effective Communication and Professionalism (Quiz)	30
Networking (Discussion 2)	20

Interviewing (Quiz)	30
Self-motivation and Accountability (Discussion 3)	20
Big Dish Participation	30
Online Final Exam	60
TOTAL	300 points

College of Education & Human Ecology**Department Human Sciences****Consumer Sciences****CONSCI 5333 – Finding Happiness in the Classroom, Workplace, and Beyond**

Autumn 2025, 3 Credit Hours, UG/G

Course Times and Location: In Person, TBA

Course Overview**Description / Rationale**

This course discusses and applies the key concepts and strategies - intellectual and practical - to achieve a greater sense of happiness and wellbeing in the hospitality/service workplace.

This course is designed to equip hospitality students with the strategies and practices needed to help them sustain the sense of happiness and wellbeing needed to successfully modify their innermost feelings to match the positive outward expressions required in their hospitality/service job roles.

Prerequisites: JR, SR or Grad Standing

Prerequisite Knowledge: None

Learning Objectives

The objective of this course is to provide students with an intellectual and practical understanding of the key concepts and strategies to achieving happiness. Following successful completion of this course, students will be able to:

1. Describe the sources of hospitality/service workplace happiness and wellbeing.
2. Identify some strategies that they could adopt to enhance their own sense of hospitality/service workplace happiness and wellbeing.
3. Summarize the value and benefits of compassion, giving, love, kindness, desires, and truth. (Cultivating warmth and affection improves hospitality/service employees' relationships with other employees and customers.)
4. Explain the power of emotions, thankfulness, and contentment. (Appreciation and gratitude are some of the most motivating hospitality/service emotions to gaining workplace happiness.)
5. Provide examples of how one's thoughts and communication, trust, fear, faith, power of question, and interdependence positively or negatively affect oneself and others. Finding happiness in the Classroom, Workplace and Beyond- CONSCI 5333 3
6. Illustrates how desires, contentment and giving can positively impact hospitality/service employees', happiness, and sense of well-being.

Course Materials

Required Textbooks: No required textbooks

Recommended Readings:

1. Langer, E.J. (2009) Counter Clockwise – Mindful Health and the Power of Possibility, Ballantine Books, New York.
2. Garcia, H. and Miralles, F. (2017) IKIGAI – The Japanese Secret to a Long and Happy Life, Penguin Books, New York.
3. Honda, K (2019) Happy Money: Japanese Art of Making Peace with your Money, Gallery Books, New York.
4. Garma, R. and Bove, L. L. (2011). Contributing to well-being: customer citizenship behaviors directed to service personnel. *Journal of Strategic Marketing*, 19(7), 633-649.
5. Hur, W.M., Moon, T. and Rhee, S.Y. (2016). Exploring the relationships between compassion at work, the evaluative perspective of positive work-related identity, service employee creativity, and job performance. *Journal of Services Marketing*, 30(1), pp.103-114.

6. Lilius, J.M., Worline, M.C., Maitlis, S., Kanov, J., Dutton, J.E. and Frost, P. (2008). The contours and consequences of compassion at work. *Journal of Organizational Behavior: The International Journal of Industrial, Occupational and Organizational Psychology and Behavior*, 29(2), 193-218.
7. Neff, K. (2003). Self-compassion: An alternative conceptualization of a healthy attitude toward oneself. *Self and Identity*, 2(2), 85–101.
8. Yim, C.K., Chan, K.W. and Lam, S.S. (2012). Do customers and employees enjoy service participation? Synergistic effects of self-and other-efficacy. *Journal of marketing*, 76(6), pp.121-140.
9. Boehm, J. K. and Lyubomirsky, S. (2008). Does happiness promote career success? *Journal of Career Assessment*, 16(1), 101–116.
10. Chu, K. H., Baker, M. A. and Murrmann, S. K. (2012). When we are onstage, we smile, the effects of emotional labor on employee work outcomes. *International Journal of Hospitality Management*, 31(3), 906–915.
11. Donovan, D. T., Brown, T. J. and Mowen, J. C. (2003). Internal Benefits of Service-Worker Customer Orientation: Job Satisfaction, Commitment, and Organizational Citizenship Behaviors. *Journal of Marketing*, 68(1), 128–146.
12. Jung, Y. S. (2015). Customer response to employee emotional labor: The structural relationship between emotional labor, Job satisfaction, And customer satisfaction. *Journal of Services Marketing*, 29(1), 71–80.
13. Jung, H. S. and Yoon, H. H. (2015). The impact of employees’ positive psychological capital on job satisfaction and organizational citizenship behaviors in the hotel. *International Journal of Contemporary Hospitality Management*, 27(6), 1135–1156.
14. Karatepe, O. M. (2015). Do personal resources mediate the effect of perceived organizational support on emotional exhaustion and job outcomes? *International Journal of Contemporary Hospitality Management*, 27(1), 4–26

Course Requirements/Evaluation

Grades

Assignment / Category	Points
Review Questions x 6	30
Individual Project 1	30
Individual Project 2	40
TOTAL	100

Kowalsky, Lisa

From: Kowalsky, Lisa
Sent: Monday, June 24, 2024 10:29 AM
To: Hedien, Mark
Cc: Near, Caitlin; Carpenter, TJ; Golian, Amy; Angerman, Elizabeth; Stromberger, Mary
Subject: RE: Shandong Agreement for Partner Review

Thanks very much Mark! I greatly appreciate your support on this.

Best,
Lisa



Lisa Clouser (Kowalsky)

The Ohio State University

Graduate School
247E University Hall
230 N. Oval Mall, Columbus, OH 43210
614-292-2267 Office
gradsch.osu.edu

Pronouns: she/her/hers

From: Hedien, Mark <hedien.1@osu.edu>
Sent: Monday, June 24, 2024 10:24 AM
To: Kowalsky, Lisa <kowalsky.10@osu.edu>
Cc: Near, Caitlin <near.8@osu.edu>; Carpenter, TJ <carpenter.1112@osu.edu>; Golian, Amy <golian.7@osu.edu>; Angerman, Elizabeth <angerman.6@osu.edu>; Stromberger, Mary <stromberger.1@osu.edu>
Subject: RE: Shandong Agreement for Partner Review

I have no legal objection to this version of the agreement. Thanks!

--Mark

PLEASE BE CAUTIOUS WHEN FORWARDING THIS MESSAGE.
THIS MESSAGE MAY CONTAIN CONFIDENTIAL, ATTORNEY-CLIENT PRIVILEGED INFORMATION.

Mark J. Hedien, Senior Associate General Counsel
The Ohio State University, Office of Legal Affairs
1590 North High Street, Suite 500
Columbus, Ohio 43201

Phone: (614) 247-1590 (Direct)
(614) 292-0611 (Main Office)
Fax: (614) 292-8699

From: Kowalsky, Lisa <kowalsky.10@osu.edu>
Sent: Monday, June 24, 2024 8:29 AM

To: Hedien, Mark <hedien.1@osu.edu>
Subject: RE: Shandong Agreement for Partner Review

Dear Mark,

Good morning!

I am reaching out to confirm that you received the marked-up draft of the Shandong University Agreement earlier last week. Also, is there an estimated timeline that I can give to update Dr. Kandampully on this?

Thanks so much!

Best,
Lisa



Lisa Clouser (Kowalsky)

The Ohio State University
Graduate School
247E University Hall
230 N. Oval Mall, Columbus, OH 43210
614-292-2267 Office
gradsch.osu.edu

Pronouns: she/her/hers

From: Hedien, Mark <hedien.1@osu.edu>
Sent: Friday, June 14, 2024 11:58 AM
To: Kowalsky, Lisa <kowalsky.10@osu.edu>; Near, Caitlin <near.8@osu.edu>; Carpenter, TJ <carpenter.1112@osu.edu>;
Golian, Amy <golian.7@osu.edu>
Cc: Angerman, Elizabeth <angerman.6@osu.edu>; Stromberger, Mary <stromberger.1@osu.edu>
Subject: RE: Shandong Agreement for Partner Review

Have someone mark up the document with changes tracked and we'll take a look. My guess is that the language listed below would be OK. I suspect they are trying to protect themselves and their students in the event continuation of the activities becomes illegal under Ohio law at some point in the future or under federal law (or maybe under Chinese law) with a change of administrations.

--Mark

PLEASE BE CAUTIOUS WHEN FORWARDING THIS MESSAGE.
THIS MESSAGE MAY CONTAIN CONFIDENTIAL, ATTORNEY-CLIENT PRIVILEGED INFORMATION.

Mark J. Hedien, Senior Associate General Counsel
The Ohio State University, Office of Legal Affairs
1590 North High Street, Suite 500
Columbus, Ohio 43201

Phone: (614) 247-1590 (Direct)
(614) 292-0611 (Main Office)
Fax: (614) 292-8699

From: Kowalsky, Lisa <kowalsky.10@osu.edu>
Sent: Friday, June 14, 2024 11:54 AM
To: Near, Caitlin <near.8@osu.edu>; Carpenter, TJ <carpenter.1112@osu.edu>; Golian, Amy <golian.7@osu.edu>; Hedien, Mark <hedien.1@osu.edu>
Cc: Angerman, Elizabeth <angerman.6@osu.edu>; Stromberger, Mary <stromberger.1@osu.edu>
Subject: RE: Shandong Agreement for Partner Review

Hello Everyone,

Thank you for all your help on this! Attached is the ICGDA agreement that was shared with Dr. Jay Kandampully and which he then shared with his colleagues at Shandong University. My understanding is that they have an addition they would like to make to the document, and I am trying to help Dr. Kandampully determine if this is possible and what needs to be done.

Please let me know if I can answer any additional questions on this. I am happy to arrange a meeting if needed as well to discuss this.

Thanks so much!

Best,
Lisa



Lisa Clouser (Kowalsky)

The Ohio State University
Graduate School
247E University Hall
230 N. Oval Mall, Columbus, OH 43210
614-292-2267 Office
gradsch.osu.edu

Pronouns: she/her/hers

From: Near, Caitlin <near.8@osu.edu>
Sent: Friday, June 14, 2024 11:46 AM
To: Carpenter, TJ <carpenter.1112@osu.edu>; Golian, Amy <golian.7@osu.edu>; Hedien, Mark <hedien.1@osu.edu>
Cc: Angerman, Elizabeth <angerman.6@osu.edu>; Stromberger, Mary <stromberger.1@osu.edu>; Kowalsky, Lisa <kowalsky.10@osu.edu>
Subject: RE: Shandong Agreement for Partner Review

TJ,

Mark Hedien, copied here, typically oversees international-related contracts and immigration work. Please send us a copy of the agreement for review.

Thank you,
Catie



Caitlin Near

Legal Services Senior Coordinator

Assistant to Amy Golian, Kendra Baumann, Brittany Cvetanovich and Mark Hedien

Office of Legal Affairs

1590 N. High Street, Suite 500, Columbus, OH 43201

614-292-7748 (direct)

614-292-0611 (main)

Near.8@osu.edu

From: Carpenter, TJ <carpenter.1112@osu.edu>**Sent:** Friday, June 14, 2024 11:34 AM**To:** Golian, Amy <golian.7@osu.edu>**Cc:** Angerman, Elizabeth <angerman.6@osu.edu>; Stromberger, Mary <stromberger.1@osu.edu>; Kowalsky, Lisa <kowalsky.10@osu.edu>; Near, Caitlin <near.8@osu.edu>**Subject:** RE: Shandong Agreement for Partner Review

Amy,

Good morning! I hope that you are doing well. Is this something that you would be able to advise us on or is there someone else in your team that we should reach out to? Lisa, can you please attache the documentation for Amy to review and advise on best practices?

Thanks!

TJ Carpenter, MS

Executive Assistant to the Vice Provost for Graduate Education and Dean of the Graduate School

The Ohio State University

Graduate School

250A University Hall, 230 North Oval Mall, Columbus, OH 43210

614-688-0230 Office

carpenter.1112@osu.edu / www.gradsch.osu.edu

Pronouns: He/Him/His

From: Kowalsky, Lisa <kowalsky.10@osu.edu>**Sent:** Friday, June 14, 2024 8:51 AM**To:** Stromberger, Mary <stromberger.1@osu.edu>; Angerman, Elizabeth <angerman.6@osu.edu>**Cc:** Carpenter, TJ <carpenter.1112@osu.edu>**Subject:** FW: Shandong Agreement for Partner Review

Dear Mary and Elizabeth,

Earlier this week I received a phone call from Jay Kandampully regarding the 3+2 International Dual Agreement with Shandong University. In February Maria sent him a copy of the agreement that had been reviewed by OSUs legal team to send to Shandong for their own review. They've come back with a request to add in some language (in the email that Jay shared with me below), and Jay is wondering what the process would be to add this into the agreement and what the next steps are.

I am not certain how to advise him on this and am hoping you both might be able to offer some feedback and guidance on what needs to happen. I am assuming that to add in their requested clause we would need to pass the agreement back to OSU legal for added review/approval. Do you know who I would reach out to for that?

Any help you can give me on this would be greatly appreciated!

Best,
Lisa



Lisa Clouser (Kowalsky)

The Ohio State University

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247E University Hall
230 N. Oval Mall, Columbus, OH 43210
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Pronouns: she/her/hers

From: Kandampully, Jay <kandampully.1@osu.edu>
Sent: Wednesday, June 12, 2024 12:28 PM
To: Kowalsky, Lisa <kowalsky.10@osu.edu>
Subject: RE: Shandong Agreement for Partner Review

Dear Lisa,

Thank you so much for following this up. Here is the copy of the email I received from Shandong which I forwarded to Maria Miriti.

From: LI Huijing李会静 <lihuijing@email.sdu.edu.cn>
Sent: Wednesday, June 5, 2024 11:27 PM
To: Kandampully, Jay <kandampully.1@osu.edu>
Cc: 202299000115 <202299000115@sdu.edu.cn>; jianghongmin <jianghongmin@sdu.edu.cn>; tangguiyao <tangguiyao@foxmail.com>; wangjiayin <wangjiayin@sdu.edu.cn>; jqzhang <jqzhang@sdu.edu.cn>
Subject: RE: Re:3+2 International Agreement With Shandong University and OSU

This Message Is From an External Sender

This message came from outside your organization.

Report Suspicious

Dear Jay,

Sorry for late reply. I just came back from a business trip in Australia. I was also thinking of writing to you today to share the feedback from our Legal Affairs Office. They asked to add the following article in the agreement. I don't know whether this is possible.

The articles of this Agreement shall be performed in compliance with laws and regulations and relevant policies. After this Agreement comes into effect, if this Agreement cannot be continued due to changes in laws and regulations or adjustments of higher authorities and government policies, each party shall have the right to terminate this Agreement, and the other party undertakes not to claim any breach of contract liability from the terminating party.

Looking forward to your reply.

Best,

huijing

- Huijing Li 李会静

Program Officer | 项目官员 |

Department of International Affairs | 国际事务部 | Shandong University | 山东大学

27 Shanda Nanlu, Jinan. P.R. China, 250100

T: 86-531 883 65335 | Email: lihuijing@sdu.edu.cn

Hope this will be helpful for Dean Stomberger to help with this request.

Many thanks and best wishes,

Jay



Jay Kandampully, Ph.D, MBA
 Professor of Service Management
 Editor-in-Chief: Journal of Service Management
 CTF International Fellow, University of Karlstad, Sweden.
 International Fellow, University of Namur, Belgium.
 Academic Scholar, Cornell Institute For Healthy Futures, Cornell University, USA.

245 Campbell Hall
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<http://ehe.osu.edu/human-sciences/directory/?id=kandampully.1>
 Consumer Sciences: <http://ehe.osu.edu/human-sciences/>
<https://scholar.google.com/citations?hl=en&user=v4x2KEQAAAAJ>

Journal of Service Management (JOSM):
<http://www.emeraldgroupublishing.com/products/journals/journals.htm?id=JOSM>

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#14 out of 227 and is in the Q1 in the Management category

JOSM's 2022 Scopus Cite Score is – 16.6

Service Education, Research and Innovation (SERI - Initiative) www.seri-initiative.org

International Research Symposium in Service Management (IRSSM-12) www.irssm.org



International Research Symposium in
Service Management (IRSSM)

From: Kowalsky, Lisa <kowalsky.10@osu.edu>
Sent: Wednesday, June 12, 2024 12:09 PM
To: Kandampully, Jay <kandampully.1@osu.edu>
Subject: RE: Shandong Agreement for Partner Review

Hi Jay,

It was great to talk with you over the phone earlier. I've had a look through the document you've sent me, and I have a follow up question. Did Shandong University send you any specific language or statements that they wanted inserted into the document to cover their concern about if something happens and related responsibilities? Did they indicate there was a specific scenario they wanted addressed in this?

If they did, would you mind sending that to me as well please, that will help give Dean Stromberger added context on this as we look at what to do here.

Thanks so much!

Best,
Lisa



THE OHIO STATE UNIVERSITY
GRADUATE SCHOOL

Lisa Clouser (Kowalsky)

The Ohio State University

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247E University Hall
230 N. Oval Mall, Columbus, OH 43210
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Pronouns: she/her/hers

From: Kandampully, Jay <kandampully.1@osu.edu>
Sent: Wednesday, June 12, 2024 11:40 AM
To: Kowalsky, Lisa <kowalsky.10@osu.edu>
Subject: FW: Shandong Agreement for Partner Review

From: Miriti, Maria <miriti.1@osu.edu>
Sent: Thursday, February 29, 2024 2:45 PM
To: Kandampully, Jay <kandampully.1@osu.edu>
Subject: FW: Shandong Agreement for Partner Review

Please see the attached.

Best,
Maria

From: Angerman, Elizabeth <angerman.6@osu.edu>
Sent: Thursday, February 29, 2024 2:39 PM
To: Miriti, Maria <miriti.1@osu.edu>
Cc: Thongsavanh, Emily <thongsavanh.6@osu.edu>; Penn, Carlotta <penn.123@osu.edu>
Subject: Shandong Agreement for Partner Review

Dear Dean Miriti,

Attached please find an updated/clean copy of the Shandong ICGDA. It has been reviewed/approved by Legal, International Students Services, and Export Control and can be relayed to the partner for their input and review.

Best regards,
Elizabeth



Elizabeth Angerman, PhD

International Partnerships Program Manager

Senior Lecturer, Department of Slavic and East European Languages and Cultures

Office of International Affairs | Global Gateways and Partnerships

020E Mershon Center, 1501 Neil Avenue, Columbus, OH 43201 USA

614-292-2709 Office

angerman.6@osu.edu / oia.osu.edu

Pronouns: She, Her, Hers / Honorific: Dr.

From: Warnick, Bryan <warnick.11@osu.edu>
Sent: Monday, October 14, 2024 10:29 AM
To: Tackett, Kimberly <tackett.209@osu.edu>
Subject: RE: Letter of Support Request: ESQREM/ESQUAL

This looks fine from our perspective. Thanks Kim!

From: Tackett, Kimberly <tackett.209@osu.edu>
Sent: Thursday, October 10, 2024 6:56 PM
To: Warnick, Bryan <warnick.11@osu.edu>
Subject: Letter of Support Request: ESQREM/ESQUAL

Good evening, Bryan!

I hope you're doing well. I'm not sure if you remember me, but I previously worked as an EHE Academic Advisor in the Education cluster for several years. I've since moved into a role in the Department of Human Sciences, where I coordinate both Undergraduate and Graduate curriculum. This change brings me to reach out to you this evening with a curricular request.

The Department of Human Sciences is looking to renew the 3+2 agreement for the MS in Consumer Sciences between OSU and Shandong University, specifically in Hospitality Management. The updated agreement will require students to select 3 credit hours from the Research Methods and Statistics category, drawn from a list of available courses. **We would appreciate your support in permitting us to add the following course options for our students:**

ESQREM 7648: GLM I: Introduction to Regression and ANOVA (4cr)

ESQREM 7658: GLM II: Advanced Regression and ANOVA (4cr)

ESQREM 8648: Multivariate Analysis (3cr)

ESQREM 8659: Structural Equation Modeling (3cr)

ESQUAL 8285: Qualitative Data Analysis Methods and Applications (3cr)

The proposed curriculum is attached for your reference. Please respond with questions or concerns and, if you're willing, an approval email to suffice as a "letter of support." I appreciate your consideration.

Congratulations on your appointment as the Ed. Studies Department Chair. I have no doubt you will do great; they are lucky to have you in their corner as you were always in ours. I look forward to hearing from you soon!

Best,
Tackett



Kim Tackett, M.Ed. [She/Her/Hers]
College of Education and Human Ecology
Department of Human Sciences
Office of Academic Program Services and Innovation (OAPSI)
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tackett.209@osu.edu

From: Wegener, Duane <wegener.1@osu.edu>
Sent: Saturday, October 26, 2024 9:00 PM
To: Tackett, Kimberly <tackett.209@osu.edu>
Subject: RE: Letter of Support Request: Psych 6811/6822

Hi Kim.

I have checked with our quantitative faculty, and it does not seem like a problem to add those courses as possible options. I don't know how much they will actually expand student options, as they each have pre-requisites (either the 6810 class or 6811). But it would be fine to include them as options as far as we are concerned.

Best wishes,

Duane

From: Tackett, Kimberly <tackett.209@osu.edu>
Sent: Monday, October 21, 2024 1:42 PM
To: Wegener, Duane T. <wegener.1@osu.edu>
Subject: Re: Letter of Support Request: Psych 6811/6822

Good afternoon, Duane,

I hope this email finds you well and that you had a lovely weekend! I understand this is a particularly busy time of year, but I wanted to follow up on my previous request. Just a quick reminder: university policy allows a ten-business-day window for support and concurrence; otherwise, it's assumed.

I appreciate your attention to this and look forward to hearing from you soon!

Best regards,
Tackett

From: Tackett, Kimberly
Sent: Thursday, October 10, 2024 6:23 PM
To: wegener.1@osu.edu <wegener.1@osu.edu>
Subject: Letter of Support Request: Psych 6811/6822

Good evening, Duane!

The Department of Human Sciences is looking to renew the 3+2 agreement for the MS in Consumer Sciences between OSU and Shandong University, specifically in Hospitality Management. At present, PSYCH 6810 is included in our curriculum under the Research Methods and Statistics requirement. The updated agreement will require students to select 3 credit hours from this category, drawn from a list of available courses. We would appreciate your support in permitting us to also add the following course options for our students:

PSYCH 6811: Statistical Methods in Psychology II (4)
PSYCH 6822: Statistical Mediation, Moderation, and Conditional Process Analysis (3)

The proposed curriculum is attached for your reference.

Please respond with questions or concerns and, if you're willing, an approval email to suffice as a "letter of support." I appreciate your consideration and look forward to hearing from you soon!

Best,
Tackett

From: Downey, Douglas downey.32@osu.edu
Sent: Monday, October 21, 2024 1:45 PM
To: Tackett, Kimberly <tackett.209@osu.edu>
Subject: Re: Letter of Support Request: SOCIOLOG 6650

We concur.

Doug



Doug Downey (he/him/his) [pronunciation](#)
Distinguished Professor of Arts and Science
Director of Undergraduate Studies
College of Arts and Sciences
126 Townshend Hall, 1885 Neil Ave., Columbus, OH 43210
614-292--6681 Office
downey.32@osu.edu / <https://sociology.osu.edu/people/downey.32>

From: Tackett, Kimberly <tackett.209@osu.edu>
Sent: Thursday, October 10, 2024 6:32 PM
To: Williams, Kristi <williams.2339@osu.edu>; Downey, Douglas <downey.32@osu.edu>
Subject: Letter of Support Request: SOCIOLOG 6650

Good evening, Kristi and Douglas!

The Department of Human Sciences is looking to renew the 3+2 agreement for the MS in Consumer Sciences between OSU and Shandong University, specifically in Hospitality Management. At present, SOCIOLOG 5469 is included in our curriculum under the Research Methods and Statistics requirement. The updated agreement will require students to select 3 credit hours from this category, drawn from a list of available courses. We would appreciate your support in permitting us to also add the following course option for our students:

SOCIOLOG 6650: Categorical Data Analysis (3cr)

The proposed curriculum is attached for your reference. Please respond with questions or concerns and, if you're willing, an approval email to suffice as a "letter of support." I appreciate your consideration and look forward to hearing from you soon!

Best,
Tackett

Kim Tackett, M.Ed. [She/Her/Hers]
College of Education and Human Ecology
Department of Human Sciences

From: Lee, Yoonkyung <yklee@stat.osu.edu>
Sent: Monday, October 21, 2024 9:00 AM
To: Tackett, Kimberly <tackett.209@osu.edu>
Cc: Kaizar, Elly <kaizar.1@osu.edu>; Peruggia, Mario <peruggia@stat.osu.edu>
Subject: Re: Letter of Support Request: Stat 5302

Hi Kimberly,

We support the proposed change to include STAT 5302 as a course option for the Research Methods and Statistics requirement in your curriculum. We just want to make sure that students are aware STAT 5301 (or equivalent) is a prerequisite for STAT 5302.

Thank you.

Yoon

On behalf of the Curriculum Committee in the Department of Statistics

Yoonkyung Lee, PhD
Professor of Statistics
Professor of Computer Science and Engineering (by courtesy)
College of Arts and Sciences Department of Statistics
440H Cockins Hall, 1958 Neil Ave, Columbus, OH 43210
614-292-9495 Office
lee.2272@osu.edu

From: MacEachern, Steven <snm@stat.osu.edu>
Sent: Monday, October 14, 2024 9:00 AM
To: Tackett, Kimberly <tackett.209@osu.edu>; Craigmile, Peter <pfc@stat.osu.edu>
Cc: Kaizar, Elly <kaizar.1@osu.edu>; Lee, Yoonkyung <yklee@stat.osu.edu>
Subject: Re: Letter of Support Request: Stat 5302

Hi Kimberly.

Thanks for the note.

Time has moved on, and we've had some changes here in Statistics. I've finished up my time as chair and am now back to a regular faculty position. Our new chair is Elly Kaizar (copied on this email). Peter Craigmile has moved on from Ohio State to another school. The current head of our curricular efforts is Yoon Lee (also copied on this email). I will leave this issue to them.

My best,
Steve

From: Tackett, Kimberly <tackett.209@osu.edu>
Sent: Thursday, October 10, 2024 6:27 PM
To: MacEachern, Steven <snm@stat.osu.edu>; Craigmile, Peter <pfc@stat.osu.edu>
Subject: Letter of Support Request: Stat 5302

Good evening, Steven and Peter!

The Department of Human Sciences is looking to renew the 3+2 agreement for the MS in Consumer Sciences between OSU and Shandong University, specifically in Hospitality Management. At present, STAT 5301 is included in our curriculum under the Research Methods and Statistics requirement. The updated agreement will require students to select 3 credit hours from this category, drawn from a list of available courses. We would appreciate your support in permitting us to also add the following course option for our students:

STAT 5302: Intermediate Data Analysis II (3cr)

The proposed curriculum is attached for your reference. Please respond with questions or concerns and, if you're willing, an approval email to suffice as a "letter of support." I appreciate your consideration and look forward to hearing from you soon!

Best,
Tackett