

**From:** [Bisesi, Michael](#)  
**To:** [Herness, M.S. \(Scott\)](#); [Toft, Jill A.](#); [Smith, William R. \(Randy\)](#); [Newhouse, Melissa A.](#)  
**Cc:** [Droesch, Kynthia](#); [Wickizer, Thomas](#); [Mayhugh, Lisa A.](#); [Robbins, Julie](#)  
**Subject:** RE: Status of revised Master of Health Administration Program  
**Date:** Tuesday, July 28, 2015 4:55:18 PM  
**Attachments:** [image002.png](#)  
**Importance:** High

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Scott and Randy,

Regarding the email chain below, our College modified the MHA degree curriculum (see <https://curriculum.osu.edu/curriculum/program.jsf?id=1028595&scid=5015> ) for implementation AU2015. The proposal remains in the curriculum portal and I learned today that the OSU Grad Council could not review due to full agenda and does not meet again until fall.

The changes will not adversely affect any other programs and will be launched with the new entering Year 1 MHA student cohort; thus, also not affecting the continuing year 2 MHA students.

Is there anything that can be done to get this reviewed (and hopefully approved) this summer? If not, the good news is that the modified curriculum proposed for autumn is the same as the current program. Accordingly, the modified curriculum does not affect autumn courses or schedule and the Year 1 students can complete. We will share the modified curriculum with the new students and state "pending approval" for SP2016 implementation, assuming that we can get the proposed new curriculum reviewed/approved in early autumn.

Please let me know. The changes proposed reflect much effort and will provide students with an improved learning experience.

Much thanks.

Mike



**Michael S. Bisesi, PhD, REHS, CIH**  
**Senior Associate Dean, Academic Affairs**  
**Director, Center for Public Health Practice**  
**Chair (Interim) & Associate Professor, Environmental Health Sciences**  
**Fellow, AIHA**  
**College of Public Health**  
**256 Cunz Hall**  
**1841 Neil Ave**  
**Columbus, OH 43210-1351**

(614) 247-8290 [bisesi.12@osu.edu](mailto:bisesi.12@osu.edu)

(Executive Asst. Susan Price 614-247-8196 or Program Coordinator Erin Strawser (614-688-4388) [strawser.34@osu.edu](mailto:strawser.34@osu.edu) )

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**From:** Robbins, Julie  
**Sent:** Tuesday, July 28, 2015 3:03 PM  
**To:** Droesch, Kynthia  
**Cc:** Wickizer, Thomas; Mayhugh, Lisa A.; Bisesi, Michael  
**Subject:** Re: Status of revised Master of Health Administration Program

Does this mean that we can't move forward with the new Curriculum?

Mike, I am looping you in for thoughts/ feedback!

On Jul 28, 2015, at 3:00 PM, Droesch, Kynthia  
<[droesch.4@osu.edu](mailto:droesch.4@osu.edu)> wrote:

Nothing I am aware of that we can do.... You may want to ask Mike – but I don't think there will be any movement until the term begins

<image001.png>

**Kynthia Droesch, M.S. Ed**

Director, Office of Academic Programs and Student Services

College of Public Health

100E Cunz Hall, 1841 Neil Avenue, Columbus, OH 43210-1351

614-292-9767 Office / 614-247-1846 Fax

[droesch.4@osu.edu](mailto:droesch.4@osu.edu) [cph.osu.edu](http://cph.osu.edu)

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**From:** Robbins, Julie  
**Sent:** Tuesday, July 28, 2015 2:59 PM  
**To:** Droesch, Kynthia <[droesch.4@osu.edu](mailto:droesch.4@osu.edu)>  
**Cc:** Wickizer, Thomas <[wickizer.5@osu.edu](mailto:wickizer.5@osu.edu)>; Mayhugh, Lisa A. <[mayhugh.16@osu.edu](mailto:mayhugh.16@osu.edu)>  
**Subject:** Re: Status of revised Master of Health Administration Program

Hi Kynthia... thanks for circling back on this. Is there anything we can/ need to do? I know Mike B. had reached out to OAA when this was being considered and they seemed amenable to moving it through in our short timeframe.

On Jul 28, 2015, at 2:48 PM, Droesch, Kynthia  
<[droesch.4@osu.edu](mailto:droesch.4@osu.edu)> wrote:

FYI

<image002.png>

**Kynthia Droesch, M.S. Ed**

Director, Office of Academic Programs and Student Services

**College of Public Health**

100E Cunz Hall, 1841 Neil Avenue, Columbus, OH 43210-1351

614-292-9767 Office / 614-247-1846 Fax

[droesch.4@osu.edu](mailto:droesch.4@osu.edu) [cph.osu.edu](http://cph.osu.edu)

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**From:** Toft, Jill A.

**Sent:** Monday, July 27, 2015 9:08 AM

**To:** Droesch, Kynthia <[droesch.4@osu.edu](mailto:droesch.4@osu.edu)>

**Subject:** re: Status of revised Master of Health Administration Program

Kynthia: This proposal was submitted mid-June, and hasn't yet been reviewed by the Graduate School Curriculum Committee. The GSCC only met once over the summer, and had a full agenda before the MHA was submitted. Let me know if you have further questions.

Jill

<image001.png>

**Jill Toft**

Administrative Associate to the Associate Dean

Fellowship Services Program Coordinator, **Graduate School**

250 University Hall | 230 North Oval Mall Columbus, OH 43210

614-292-9490 Office | 614-292-3656 Fax

[toft.20@osu.edu](mailto:toft.20@osu.edu)

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**From:** Droesch, Kynthia

**Sent:** Sunday, July 26, 2015 11:50 AM

**To:** Herness, M S. (Scott)

**Subject:** Status of revised Master of Health Administration Program

Dean Herness,

I am writing to see if the GSCC has reviewed the revisions to the Master of Health Administration (MHA) program in the College of Public Health in the curriculum portal and if so, if

a decision has been reached. Perhaps the Graduate School has notified the College of the decision, but it has not yet reached the Student Services office.

Thank you for your time,  
Kynthia Droesch

<image002.png>

**Kynthia Droesch, M.S. Ed**

Director, Office of Academic Programs and Student Services

**College of Public Health**

100E Cunz Hall, 1841 Neil Avenue, Columbus, OH 43210-1351

614-292-9767 Office / 614-247-1846 Fax

[droesch.4@osu.edu](mailto:droesch.4@osu.edu) [cph.osu.edu](http://cph.osu.edu)



June 17, 2015

W. Randy Smith, Vice Provost for Academic Affairs  
Office of Academic Affairs  
203 Bricker Hall  
190 N. Oval Mall  
Columbus, OH 43210

**RE: Revision to the Master of Health Administration (MHA) Degree**

Dear Dr. Smith:

On behalf of the College of Public Health, I am seeking Office of Academic Affairs approval for proposed changes to the Master in Health Administration (MHA) program curriculum. These changes, their rationale, and impact on the curriculum are summarized in the attached.

The proposed changes are designed to enhance the MHA curriculum by realigning content, improving course sequencing, and creating opportunities to integrate between courses. These changes will improve our program's impact on student competency attainment and better prepare them for successful careers in healthcare management and policy. From a program perspective, these changes position us well for our upcoming Commission on Accreditation of Healthcare Management Education (CAHME) accreditation if implemented during our self-study year (AY2015-16). The proposed changes will not impact the overall 60-credit hour degree requirement nor any other programs or units within the University.

The College of Public Health Graduate Studies Committee approved the proposed revisions to the MHA program curriculum on March 6, 2015. A summary of the proposed changes and their impact on the two-year MHA curriculum are included in the attached. We would greatly appreciate favorable review and approval.

Sincerely,

Michael S. Bisesi  
Senior Associate Dean for Academic Affairs  
Chair (interim), Division of Environmental Health Sciences  
Director, Center for Public Health Practice

**College of Public Health**  
**Division of Health Services Management and Policy**  
**Proposed Changes to MHA Curriculum**

The table below details the proposed changes to the MHA program, start date, net credit change and rationale for these changes.

<b>Current</b>	<b>Proposed New</b>	<b>New course start date</b>	<b>Net credit change</b>	<b>Rationale</b>
PUBHHMP 7615: HS Organizational Management (3 credit)	PUBHHMP 7615: HS Organizational Management (3 credit)	AU 2015 (Syllabus Attached)	-1.5	<ul style="list-style-type: none"> <li>Improve alignment/ integration of management content and competency development</li> <li>Add leadership into the curriculum as a required course</li> </ul>
PUBHHMP 7675: Human Resources for Healthcare Organizations (1.5 credit)				
PUBHHMP 7676 :Healthcare Marketing (1.5 credit) <i>*Strategy content currently covered in PUBHHMP 7631</i>	PUBHHMP 7676: Healthcare Strategy & Marketing (3 credit)	SP 2016	+1.5	<ul style="list-style-type: none"> <li>Move strategy which is currently part of the MHA capstone to the first year to better prepare students for summer residencies and case competitions</li> <li>Decrease reliance on adjunct faculty</li> </ul>
PUBHHMP 7617: Healthcare Leadership (elective) <i>Note: this course is currently listed as an HSMP elective but has not been taught in 4 years</i>	PUBHHMP 7617: Healthcare Leadership (3-credit)	SP 2017	+3	
*PUBHHMP 7631: Strategic Management of Healthcare Organizations (3 credit)	PUBHHMP 7631: Integrative Program Development (3 credit)	SP 2017	0	
PUBHHMP 7682: Information Systems for HS Organizations (3 credit)	PUBHHMP 7682: Information Systems for HS Organizations (1.5 credit)	SP 2017	-1.5	<ul style="list-style-type: none"> <li>Over time, IS content has become embedded in other courses.</li> </ul>
PUBEHS 6310: Principles of Environmental Health Science (3 credit)	PUBEHS 63xx: (1.5 Credit)	SP 2017	-1.5	<ul style="list-style-type: none"> <li>Accommodate HSMP strategy and leadership requirements</li> <li>Preserve already-limited capacity for electives</li> <li>Rebalance CPH required courses relative to MHA curriculum – return to previous shorter format</li> </ul>
PUBHBHP 6510: Preventing disease and promoting health through behavioral science (3-credit)	PUBHBHP: 65xx (1.5 credit)	SP 2017	-1.5	
ELECTIVES (6 credits)	ELECTIVES (7.5)	N/A	+1.5	<ul style="list-style-type: none"> <li>Partially recapture electives lost in semester conversion</li> </ul>
<b>Net Impact on Required MHA Program Credit</b>			<b>0</b>	

\* Currently PUBHHMP 7631 includes strategy content and an integrative business plan project. The proposed changes combine the strategy and marketing (7676) content into one course and the capstone as another.

**College of Public Health  
Division of Health Services Management and Policy  
Impact of Proposed Curriculum Changes**

<b>Year 1: Autumn Semester (2015)</b>		<b>Year 2: Autumn Semester (2016)</b>	
	<b>Credit Hours</b>		<b>Credit Hours</b>
PUBHHMP 6611: Health Care Organization	3	PUBHHMP 7601: Financing for Healthcare	3
PUBHHMP 7602: Economic Analysis of Health Services	3	PUBHHMP 7622: Health Services Financial Decision-making	3
PUBHHMP 7615: HS Organizational Management (includes HR)	3	PUBHHMP 7673 Understanding Healthcare Organizational Data	1.5
PUBHHMP 7620: HS Finance I	3	PUBHHMP 7682 Information Systems for HS Organizations	<del>3</del> 1.5
PUBHHEPI 6410: Epidemiology	3	<del>PUBEHS 6310: Environmental</del>	<del>3</del>
		<del>PUBEHS 63XX:</del>	<del>1.5</del>
		ELECTIVES	<del>3</del> 4.5
<b>Total</b>	<b>15</b>	<b>Total</b>	<b>15</b>
<b>Year 1: Spring Semester (2016)</b>		<b>Year 2: Spring Semester (2017)</b>	
PUBHHMP 7605: Introduction to Health Policy	3	PUBHHMP 7611: Law and Ethics in Health Care	3
PUBHHMP 7621: HS Finance II	3	<del>PUBHHMP 7631: Strategic Management of HC Orgs</del>	<del>3</del>
<del>PUBHHMP 7675: Human Resources</del>	<del>1.5</del>	<del>PUBHHMP 7676 Healthcare Marketing (move to Y1 strategy)</del>	<del>1.5</del>
PUBHHMP 7680: Operations Management for HS	3	PUBHHMP 7617: Healthcare Leadership	3
PUBHBIO 6210: Biostatistics	3	<del>PUBHHBP 6510</del>	<del>3</del>
<del>PUBHHMP: 7684: HC Strategy and Marketing</del>	<del>3</del>	<del>PUBHBHP 65xx</del>	<del>1.5</del>
PUBHHMP 7672: Clinical Rotations	1.5	ELECTIVES	3
<b>Total</b>	<b>16.5</b>	<b>Total</b>	<b>13.5</b>