

Consolidated Financial Scorecard (\$ in thousands)	2018 YTD Actual	2018 YTD Budget	Actual vs. Budget
A. Financial Snapshot (in thousands)			
1. Total Revenue excluding endowment performance	2,850,427	2,826,415	↔
2. Total Expenses	2,747,672	2,728,984	↔
3. Change in Net Assets	433,981	426,618	↑
4. Change in Net Assets excluding endowment performance	154,128	148,382	↑
5. Change in Net Financial Assets	341,380	125,000	↑
B. Institutional Financial Metrics			
1. Liquidity - Primary Reserve Ratio	0.9	0.4	↑
2. Liquidity - Days Cash on Hand	197	120	↑
3. Actual Debt Service to Operations	2.90%	2.93%	↔
	2017-18 Actual	2017-18 Benchmark	Actual vs. Benchmark
4. Short Term Investment Pool Return	1.21%	0.79%	↔
5. Intermediate Investment Pool Return	1.72%	0.89%	↔
6. 1 Year Long Term Investment Pool Return	14.78%	16.43%	↓
7. 3 Year Long Term Investment Pool Average Return	5.54%	6.53%	↓
8. Credit Rating	AA	AA	↔

	Meets or exceeds goal	↑ Performance up
	Below goal	↔ No change in performance
	Far below goal	↓ Performance down